

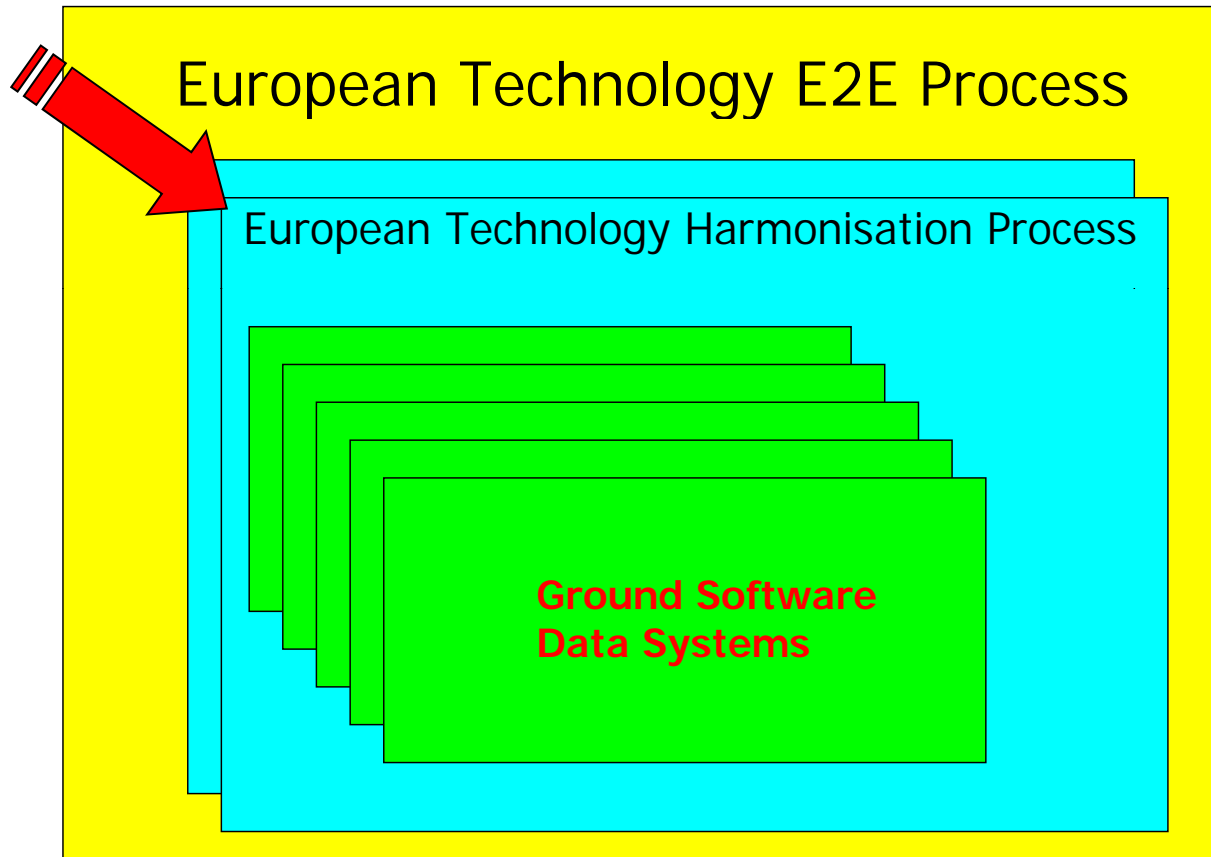
# European Technology Harmonisation on Ground Systems Software

N. Peccia, ESA

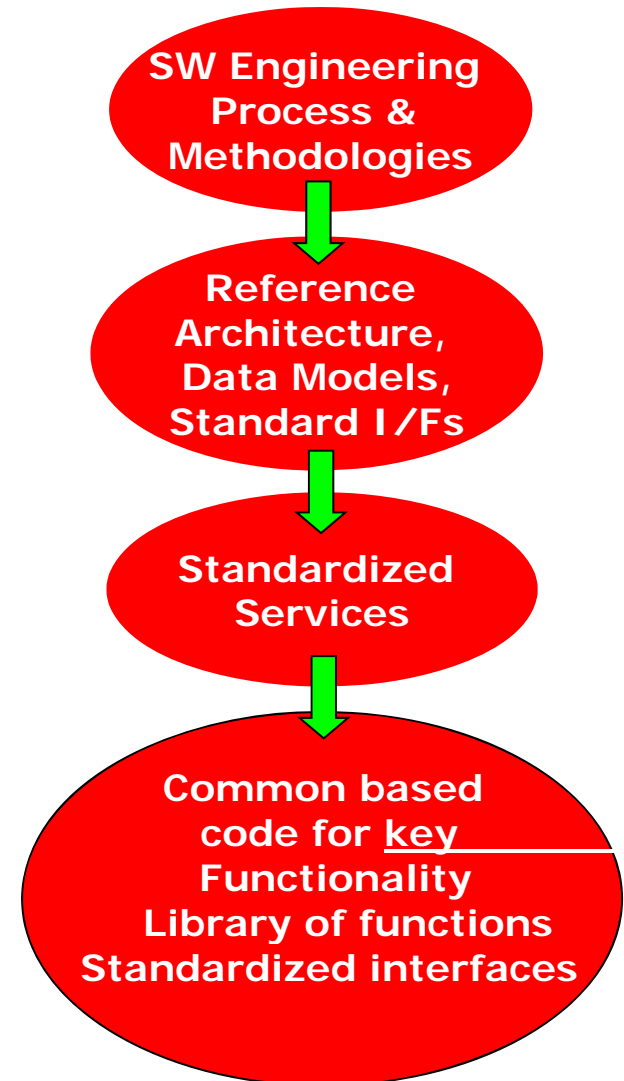
2<sup>nd</sup> March 2011

1. European Technology End To End Process
2. European Harmonisation Process
3. Harmonisation on Ground SW Systems
4. Interfaces Harmonisation
5. A Monitoring & Control Common Core
6. Lessons learned
7. Conclusions

## Ground SW Harmonisation



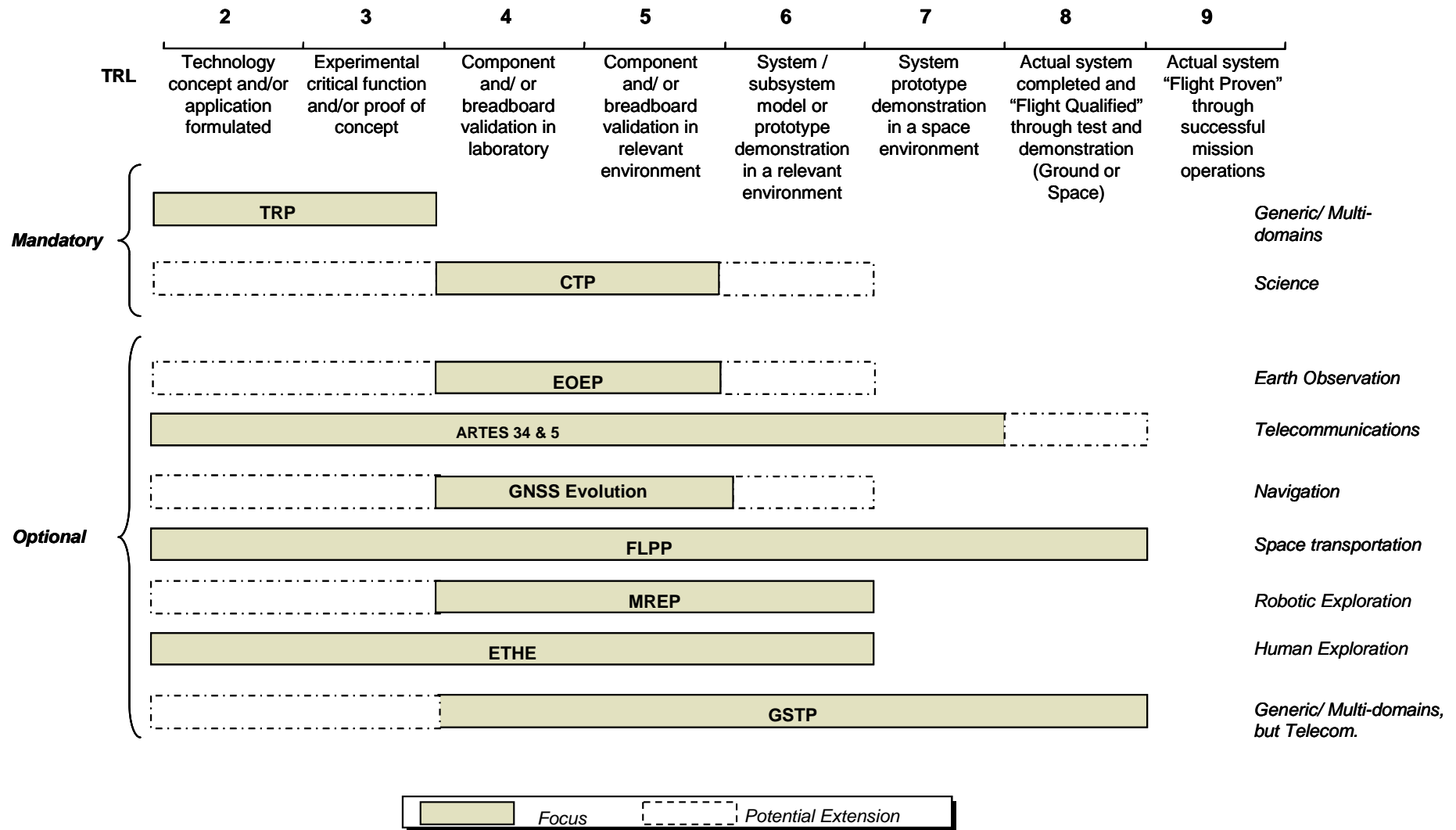
! 18 National Space entities (25 in the future), !  
3 Primes, 50-80 SW SMEs and ESA



# Overview on ESA Technology R&D programmes

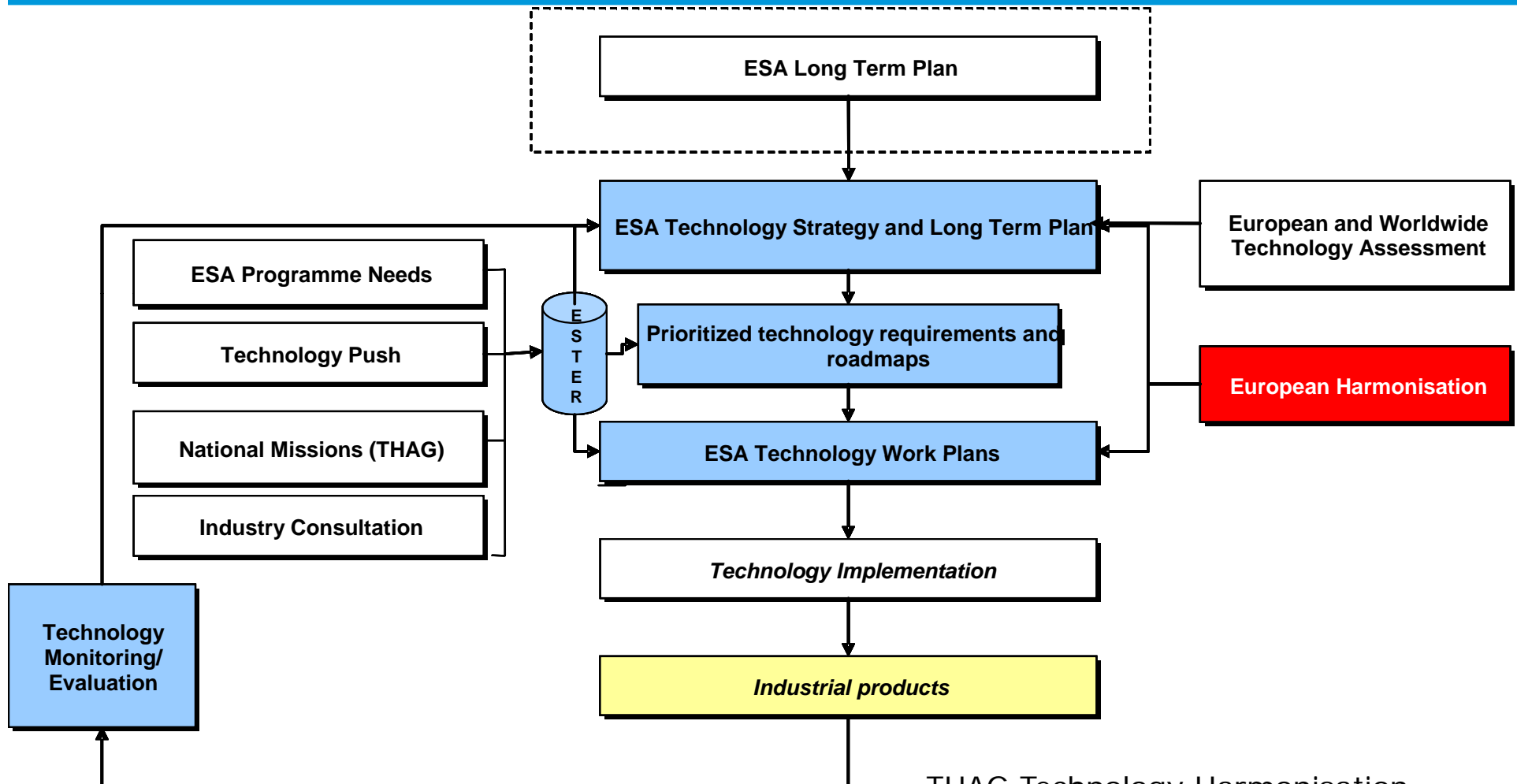


Technology Programmes versus Technology Readiness Levels



- The main objective of the E2E technology process is to undertake **well planned coordinated developments in answer to user requirements**
  - missions needs,
  - industry competitiveness,
  - non-dependence in order to have technology ready at the maturity level required at each stage by the users.
- The process is guided by the following main principles:
  - Integrating the different technology Programmes within a **common set of processes and objectives**
  - Securing the **funding** at the right time and in the right programme
  - Rendering the ESA technology process fully **transparent, well coordinated and efficient**
  - Leveraging on and reinforcing the technology **harmonisation** process
  - Setting a **real product policy**
  - Developing a **systematic monitoring and evaluation process** of the technologies developed
  - Exploiting synergies with non-space sectors, favouring the **spin-in of non-space technologies**.

# The E2E Process



THAG Technology Harmonisation  
Advisory Group  
ESTER European Space Technology  
Requirements

The E2E process is structured according to 9 Service Domains (SD)

- Every SD is divided in Technology Domains (TD)
  1. Earth Observation (EO)
  2. Science (SCI)
  3. Human Spaceflight and Exploration (HSE)
  4. Space Transportation (ST)
  5. Telecommunications (TEL)
  6. Navigation (NAV)
  7. **Generic Technologies and Techniques** (GEN) covering multi-use technologies and technology innovation.
    - a. TD1
    - b. ...
    - c. **TD9 Ground Segment Data Systems and Operations**
    - d. ....
    - e. TD26
  8. Security (SEC)
  9. Robotic Exploration (REX)

# ESA Mandate for Technology



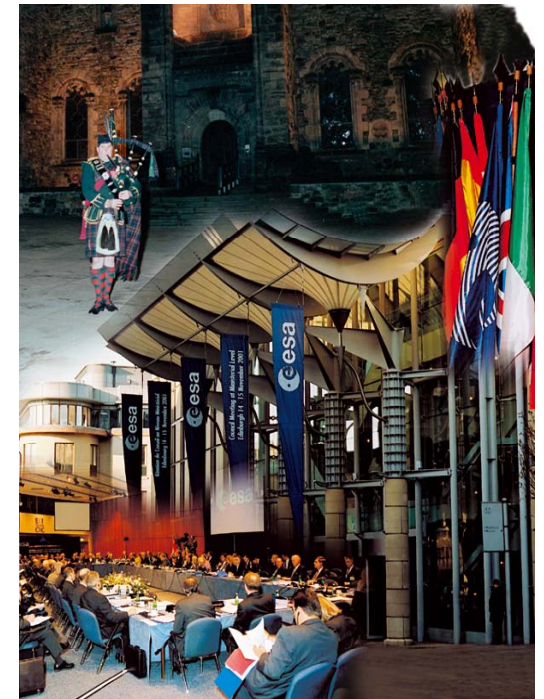
## Ministerial Resolution:

“ The Ministerial Council Meeting, in Edinburgh, on November 2001, invited the ESA Director General and the Member States, together with the other players in the space sector, to:

- ⇒ Pursue the programmatic **coordination and harmonisation** of technology programmes in Europe and prepare the **European Space Technology Master Plan (ESTMP)**
- ⇒ Define **roadmaps and harmonised implementation schemes** for the development of critical technologies, involving industrial funding as appropriate”

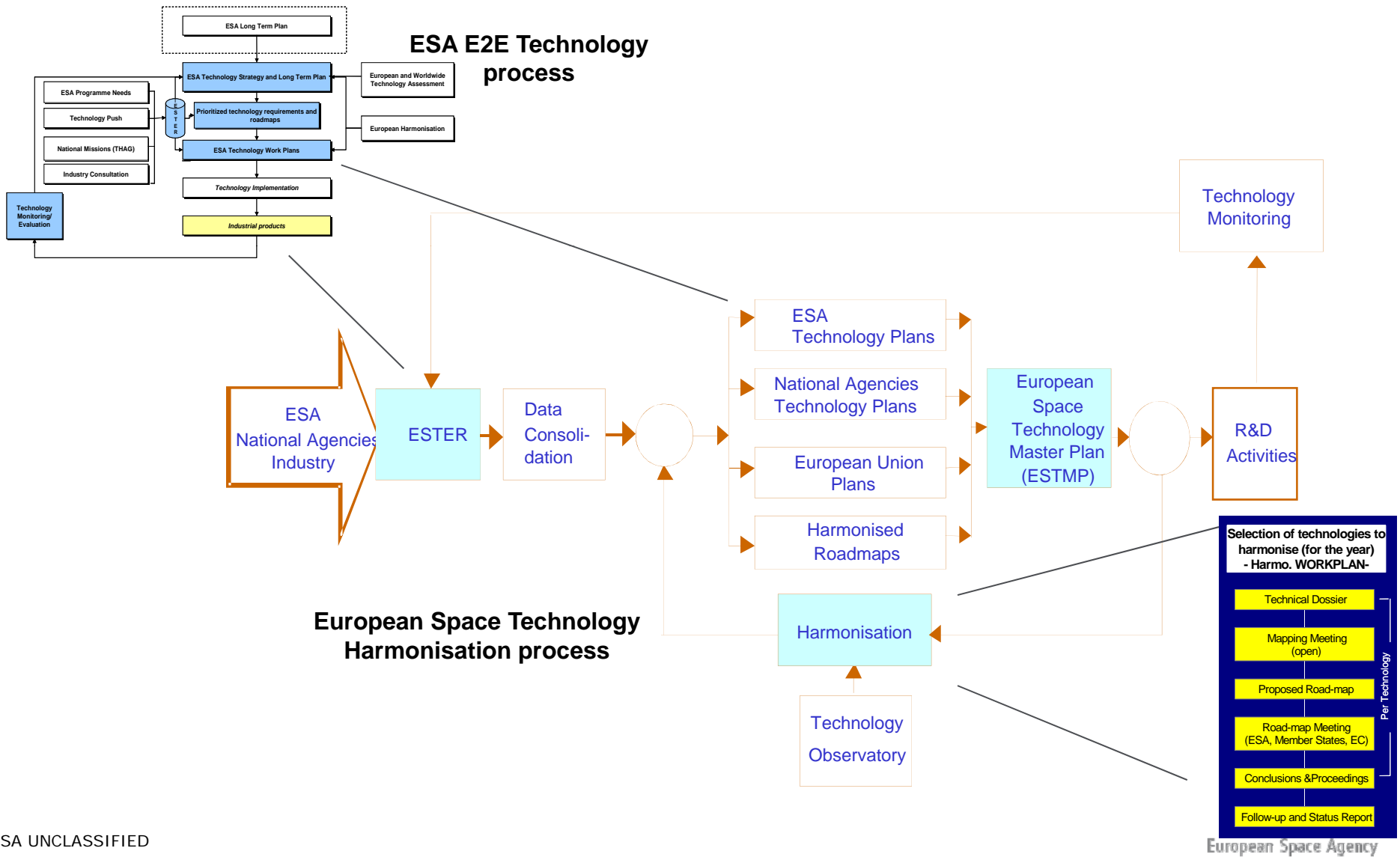
## Extract from the European Space Policy:

⇒ “ *The ESA led- process of harmonising technology development programmes provides transparency on research across Europe and **paves the way** for improved coordination.*”





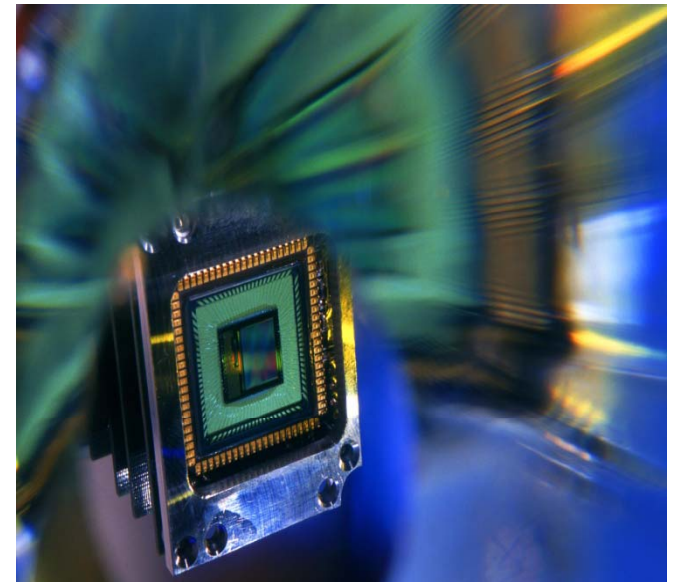
# European Harmonisation Process



# European Space Technology Harmonisation Main Objectives



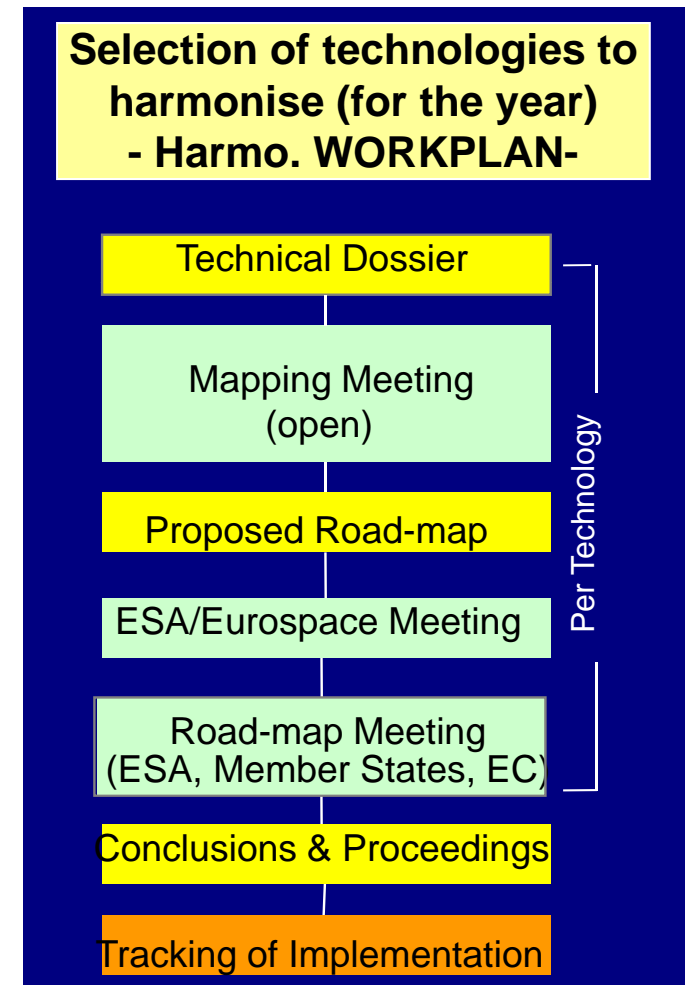
- ⇒ “Fill strategic gaps” and “Minimize unnecessary duplications”
- ⇒ Consolidate European Strategic capabilities
- ⇒ Achieve a coordinated and committed European Space Technology Policy and Planning
- ⇒ Ensure continuity and coherence between Technology and Industrial Policies



# How Technology Harmonisation works



- ⇒ Participants are ESA Member State Delegations (Technology Harmonisation Advisory Group, reporting to Industrial Policy Committee IPC), European Industries and Eurospace and ESA directorates (European Commission, European Defense Agency and future new Members are also invited)
- ⇒ Space Technologies are addressed one at a time (typically 8 per year – 2 semesters)
- ⇒ The Harmonisation is based on 2 meetings:
  - Technology Mapping
  - Technology Roadmap
- ⇒ Agreed Conclusions are endorsed by IPC
- ⇒ Complete Proceedings are issued after meetings
- ⇒ Technologies are revisited every 3 to 5 years



# Harmonised Technologies 2000-2008



- ✓Automation and Robotics
- ✓Cryogenics and Focal Plane Cooling
- ✓SAR
- ✓On Board Radio Navigation Receivers
- ✓Thermal SW tools & Space Environment SW I/F
- ✓Aerothermodynamics tools
- ✓Energy Storage (Batteries)
- ✓Microelectronics
- ✓Chemical propulsion (Components, Micropropulsion)
- ✓Electrical Motors
- ✓**Ground Systems SW**
- ✓On Board Computer and Data Systems
- ✓On Board Payload data processing systems
- ✓On Board Software
- ✓TTC transponders and Payload Data Transmitters
- ✓Pyrotechnics Devices
- ✓Thermal Heat pipes and 2 phase fluid loops
- ✓Power Management and Distribution
- ✓Inflatable and deployable structures
- ✓Solar Arrays Drive Mechanisms
- ✓Deployable Booms
- ✓Upper stage propulsion
- ✓Microwave Power Breakdown Modelling and Characterisation
- ✓Antenna Reflectors
- ✓Hold-down and Separation Systems
- ✓Critical Microwave RF Payload Technologies
- ✓Electric Propulsion Technologies
- ✓Electric Propulsion Pointing Mechanism
- ✓Solar generators and Solar Cells
- ✓AOCS Sensors and Actuators
- ✓High Pressure Tanks and Vessels
- ✓Components for Electric Propulsion
- ✓Composite Materials
- ✓Space Radiation Environment Models and In-orbit Monitors
- ✓Radiation Test Facilities and Engineering Tools
- ✓Array Antennas
- ✓Lidar Critical Solid State Technologies
- ✓Frequency & Time Generation
- ✓Fuel Cells
- ✓Technologies for Optical Remote Passive Instruments
- ✓Technologies for Passive mm and sub-mm Wave Instruments
- ✓System Design and Verification
- ✓Technologies for Formation Flying Metrology
- ✓Optical communication for space

# Output of Technology Harmonisation

Per Technology addressed:

- **Mapping** of the situation inside and outside Europe, including identification of critical issues. **Technical Dossiers** provide complete overview (see next slide)
- **Technology Roadmaps** agreed at European Level with ESA, National Delegations and Industry
- **Recommendations** agreed with ESA, National Delegations and Industry
- Industrial Policy Committee (IPC) endorses all through **Conclusions** document (1 per Semester)

|   |
|---|
| Contents of the Technical Dossier   |
| <b>1. Introduction</b>  |
| <b>2. Executive Summary</b>   |
| <b>3. Technology Status Overview</b>  |
| 3.1. <b>Technology Overview:</b> This section introduces the reader to the technology from a broad point of view, the use of Figures and diagrams is recommended  |
| 3.2. <b>Areas Covered by this Technology Dossier:</b> This section sets the boundaries of the systems and subsystems addressed in this document. Reference to the Technology Tree shall be reported here  |
| 3.3. <b>Rationale for a Harmonisation of the Technology:</b> This section should address the reason that lead to the selection of this technology for the Harmonisation process (based on Workplan) and describe the advantages of having an overall European Technology Roadmap and how to achieve it.                     |
| 3.4. <b>Technology State of the Art:</b> This section enters deeper into the technical aspects providing: <ul style="list-style-type: none"> <li>• Technical characteristics of the technology addressed</li> <li>• Industry, Research Institutions and other Organisations involved in the Technology (tabular)</li> </ul> |
| 3.5. <b>Competitiveness and Benchmarking:</b> This section contains a comparison of the current European industrial situation with a key player (the benchmark) outside Europe  |
| 3.6. <b>Technology Trend:</b> The section describes the current and expected mid and long-term technology evolution. It gives an overview of on-going activities, within Europe and outside   |

|  |
|--|
| <b>4. Missions needs and Market perspectives</b>   |
| 4.1. <b>Application to missions:</b> This section specifies which mission will benefit from the development of the technology  |
| 4.2. <b>Market perspectives:</b> If applicable, defines the application of the technology to the Space commercial market   |
| 4.3. <b>European Strategic Interest:</b> This section outlines the strategic relevance of the selected technology having reference to <ul style="list-style-type: none"> <li>• Technology availability</li> <li>• Maintaining expertise within Europe</li> <li>• Enabling technologies for future missions and/or products</li> <li>• Technology non-dependence</li> </ul> |
| 4.4. <b>Technology Requirements:</b> This section identifies the requirements that shall be satisfied in order to meet Missions Needs and Market competitiveness. A table matching requirements to needs shall be reported. Technology requirements shall refer explicitly to those documented in Dossier 0.   |
| <b>5. Roadmap</b>  |
| 5.1. <b>Summary of the Mapping Meeting</b>   |
| 5.2. <b>Development Approach:</b> This section describes the development activities that would satisfy the Technology Requirement  |
| 5.3. <b>Schedule:</b> In the form of a bar chart for each activity   |
| 5.4. <b>Costs:</b> Table listing activities, budget, technology programme to which the activity belongs or for which it should be proposed and TRL levels.   |
| 5.5. <b>Roadmap Implementation Status:</b> To be filled when information is available, and also for revisit cases.   |
| <b>6. Conclusions</b> summarises considerations made during the process  |
| 6.1. <b>Conclusions:</b> Conclusions on the Agreed Roadmap   |
| 6.2. <b>Actions:</b> Actions stemming from the Roadmap meeting with THAG   |
| <b>Annex</b>   |
| <b>Market Estimate</b>   |

# Ground SW Systems Conclusions after Roadmap Meeting



## 1. Conclusion No 1

- a. Harmonisation of the European technologies is supported through **standardisation of functions and interfaces**

## 2. Conclusion No 2

- a. It was agreed to **broaden the scope** of this harmonisation (initially MCS and Electrical Ground Support Equipment –EGSE-) to include the other Ground System Components( e.g. Flight Dynamics, Simulators, Data Archiving, Mission Planning, etc.)

## 3. Conclusion No 3

- a. The 3 Phase approach is agreed (Medium Term Strategy) with:
  - Phase 1 (System Level)
    - To define, with the user community, a common system **reference architecture** and **common high level requirements**
  - Phase 2
    - Define **standard interfaces** between modules
  - Phase 3
    - **Product re-engineering.**

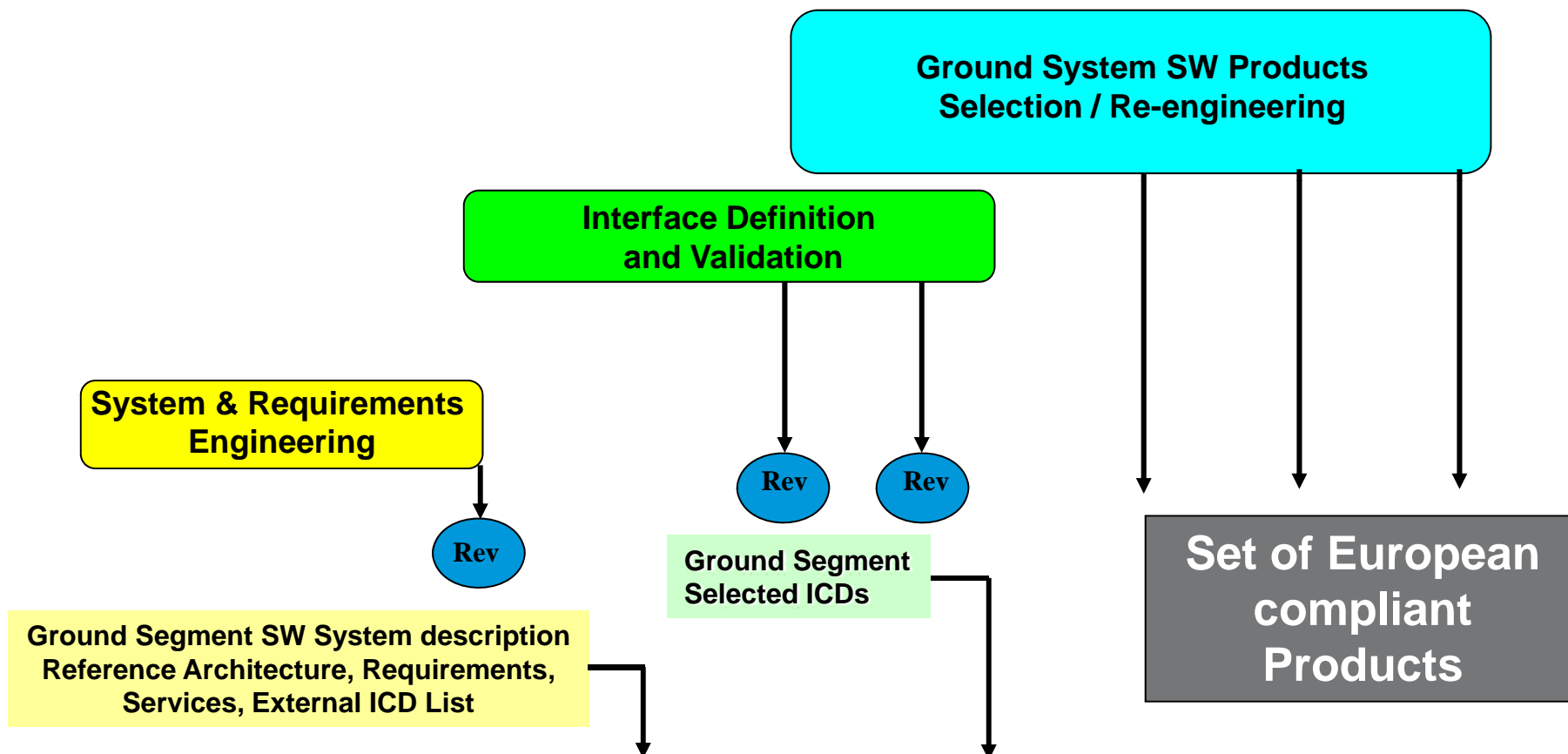
## 4. Conclusion No 4

- a. Establish a “Ground Systems SW Steering Board”

# Agreed Roadmap ; Schedule



T=2003    T+2 year=2005    T+4 y=2007    T+7 y=2010    T+10 y=2013



**ECSS: European Cooperation for Space Standardization**

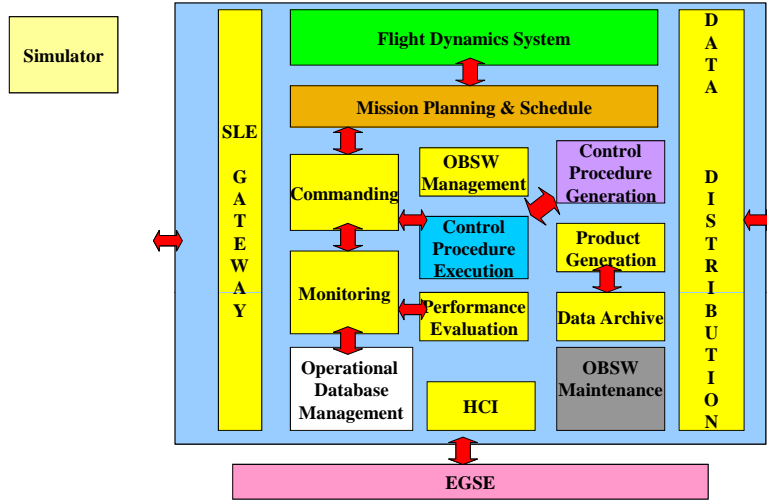


# European GS SW Tech Harm

## The final goal

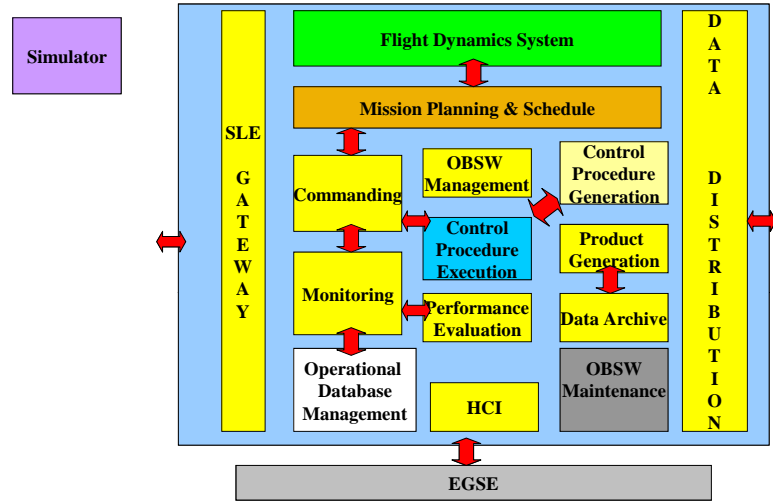


### SCENARIO 1



- NA X Product C
- ESA Product A
- NA Y Product D
- ESA Product B
- Industry 1 Product E
- Industry 2 Product F
- Industry 3 Product G

### SCENARIO 2

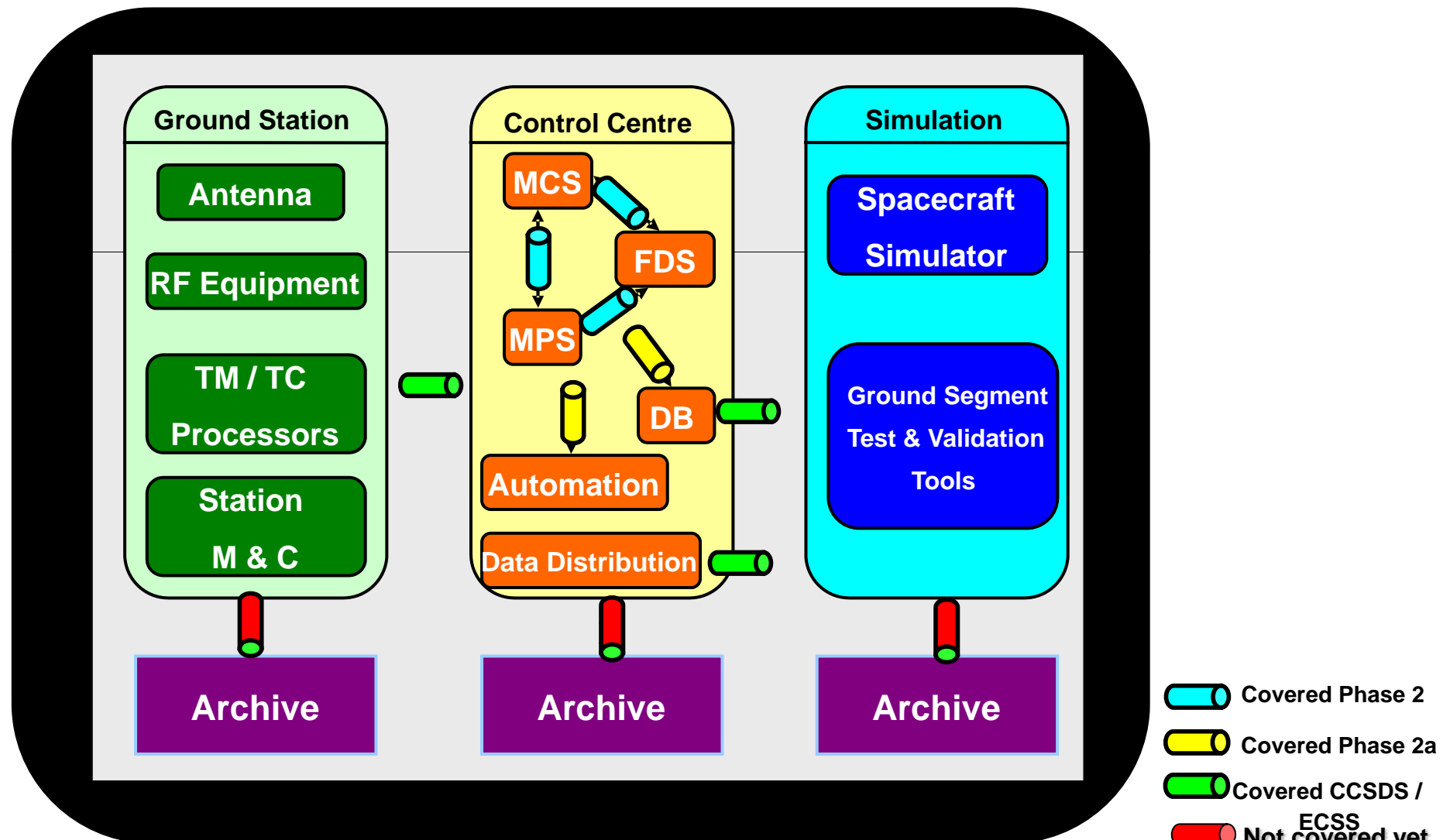


- NA X Product C
- ESA Product A
- NA Y Product D
- ESA Product B
- Industry 1 Product E
- Industry 2 Product F
- Industry 3 Product G

**CCSDS, ECSS, OMG Standard**

# Ground Segment I/Fs under Harmonisation

Reference  
Architecture,  
Data Models,  
Standard I/Fs

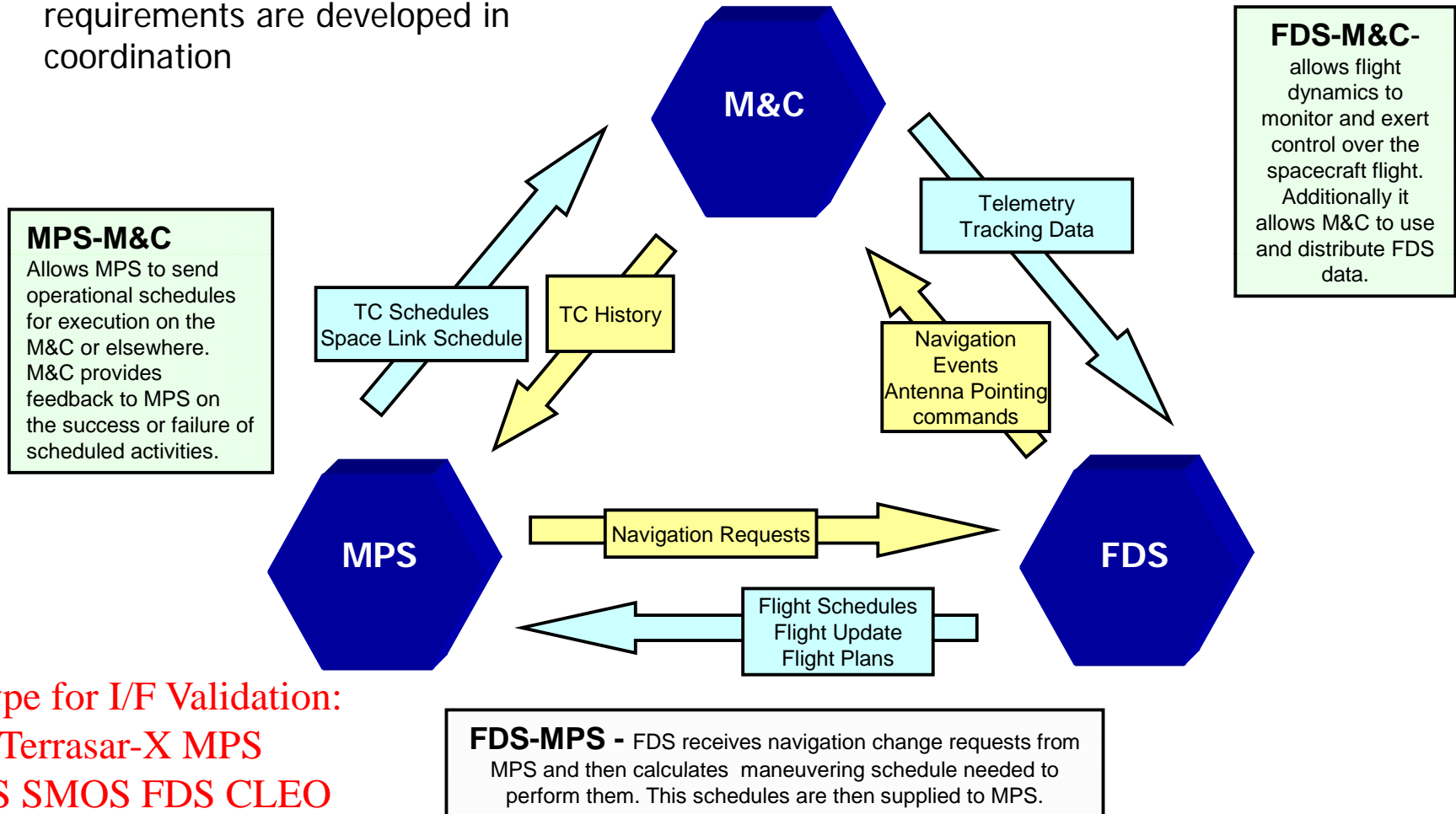


# Interface Requirements (MPS-M&C-FDS)

Reference  
Architecture,  
Data Models,  
Standard I/Fs



The three Ground Control interface requirements are developed in coordination

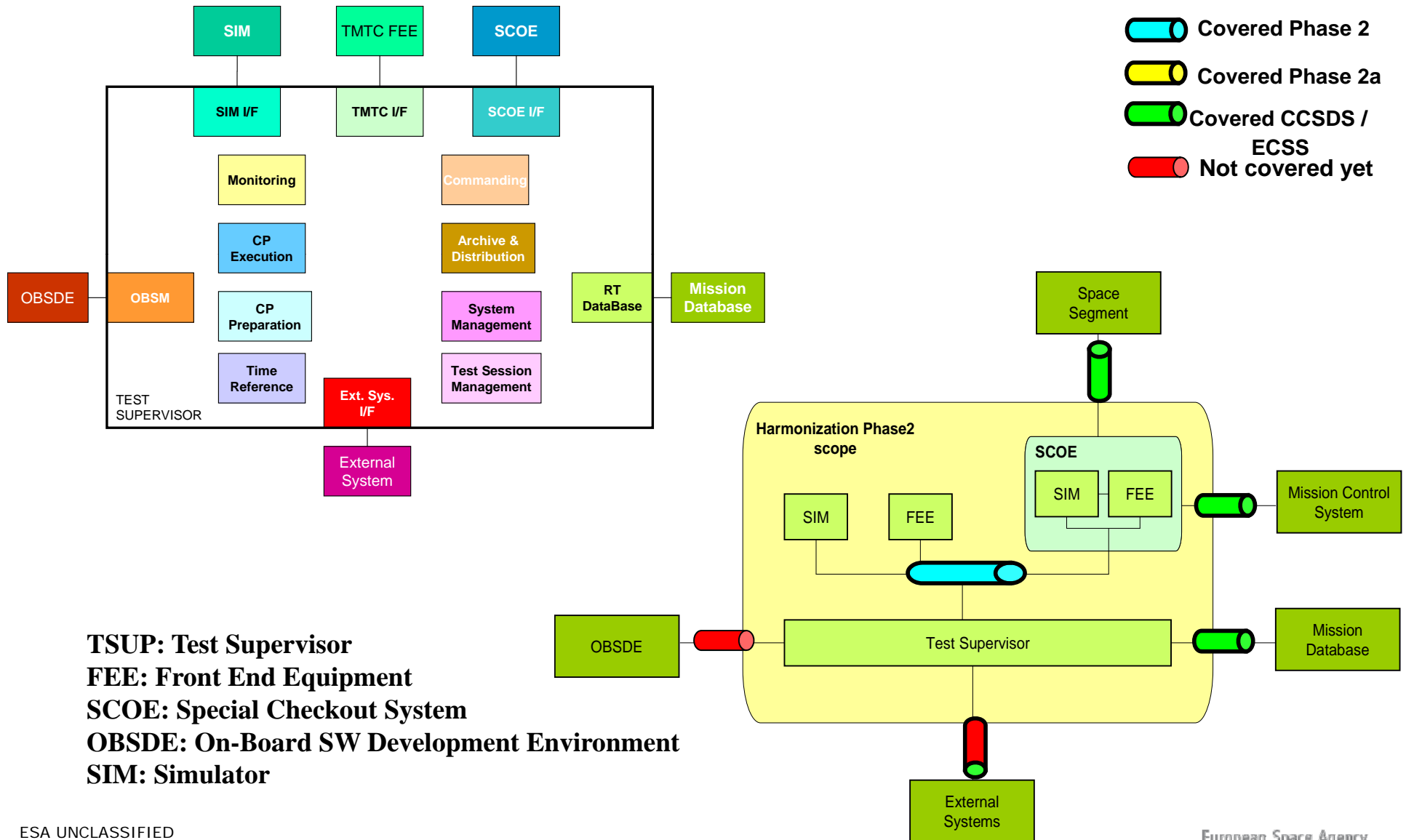


## Prototype for I/F Validation:

- DLR Terrasar-X MPS
- CNES SMOS FDS CLEO
- ESA M&C SCOS-2000

# Ground Segment I/Fs under Harmonisation

Reference Architecture, Data Models, Standard I/Fs



# Harmonisation Status

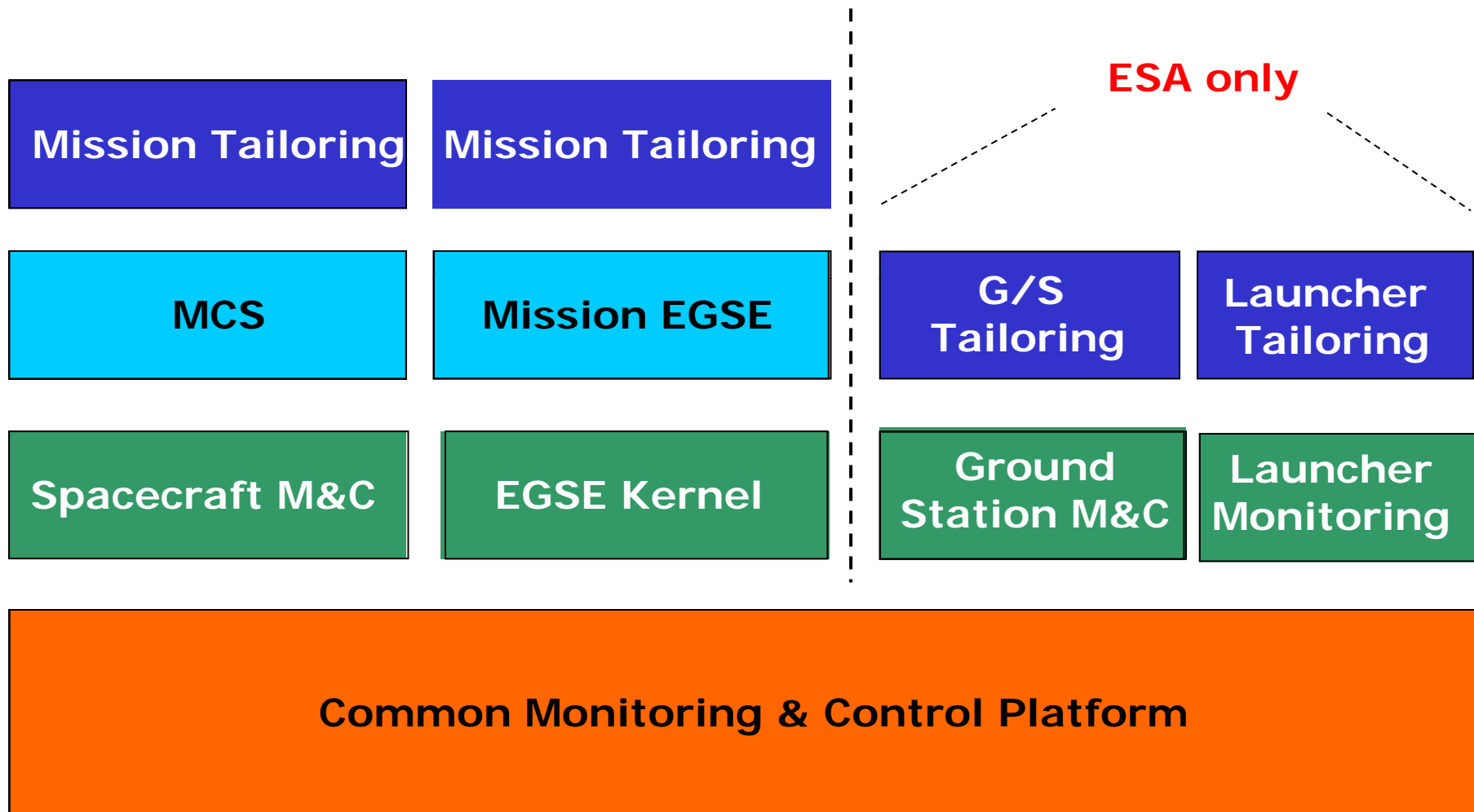
Reference  
Architecture,  
Data Models,  
Standard I/Fs



1. Mission Control Centre
  - a. Reference Architecture issued
  - b. High level requirements issued
  - c. M&C – FDS – MPS ICDs issued
  - d. ICDs validated
  - e. All outputs delivered to ECSS for its further standardization
2. SIM – EGSE ICD issued
  - a. ICD validated
3. Reference Architecture being updated with feedback from previous phases
  - a. Considering
    - New CCSDS SM&C work
    - Common M&C Platform

# Way Forward (1/4)

Common based  
code for key  
Functionality  
Library of functions  
Standardized interfaces



# Way Forward (2/4)

Common based  
code for key  
functionality  
Library of functions  
Standardized interfaces

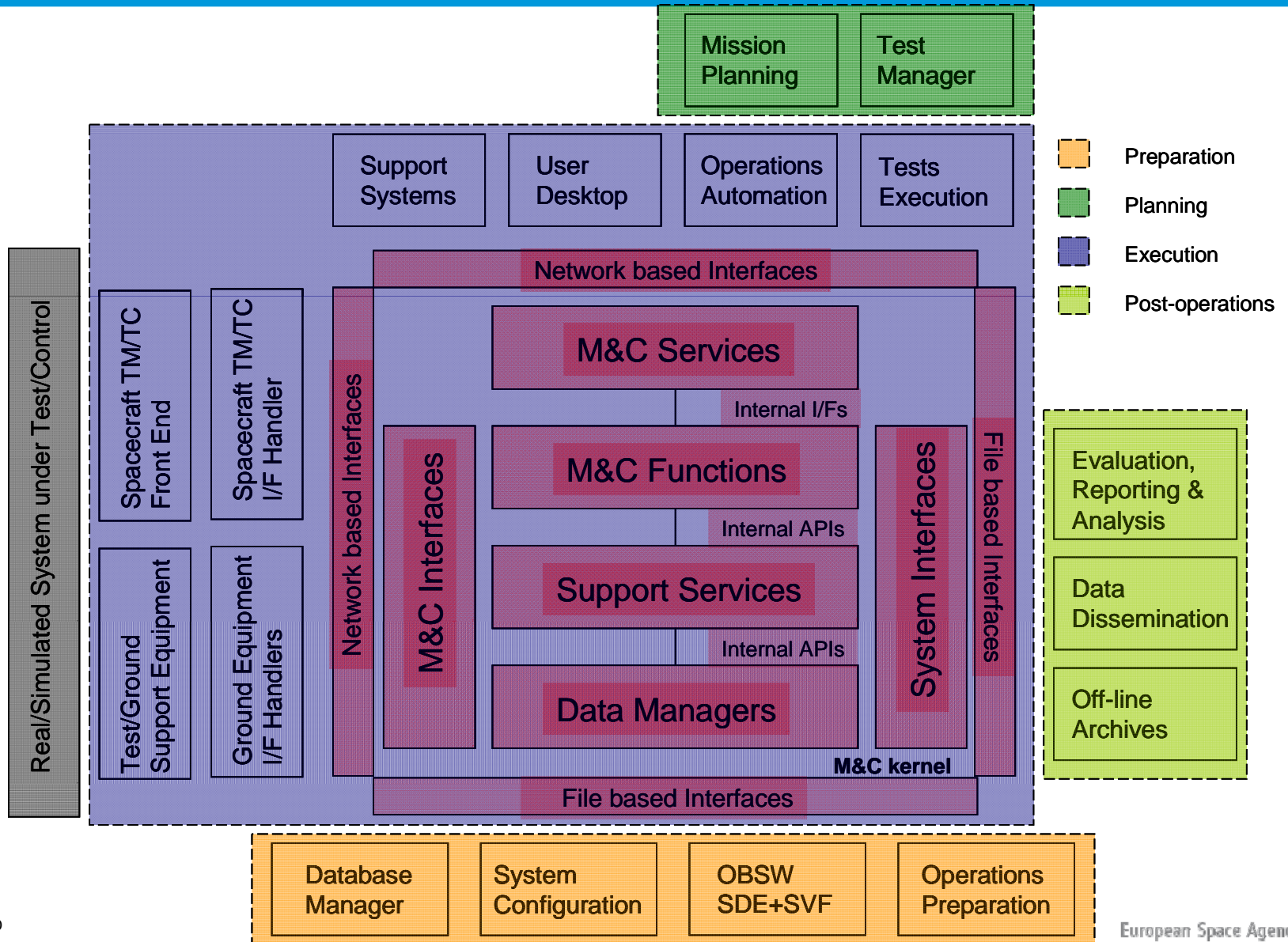


- ❑ Establish a European Common Ground System Core with common functions and data models for BOTH Checkout AND Operations in order to:
  - a. Facilitate synergies between **Institutional** and **Commercial** (i.e Telecommunications and EO) projects
  - b. Ensure consistency between AIT (Assembly Integration and Test) and Operations (e.g. for data validation)
  - c. Ensure consistency between instrument, platform and S/C AIT (e.g. with several contractors)
  - d. Ensure consistency between design, verification and AIT (virtual spacecraft design)
  - e. Reduce development and maintenance costs



# Way Forward (3/4)

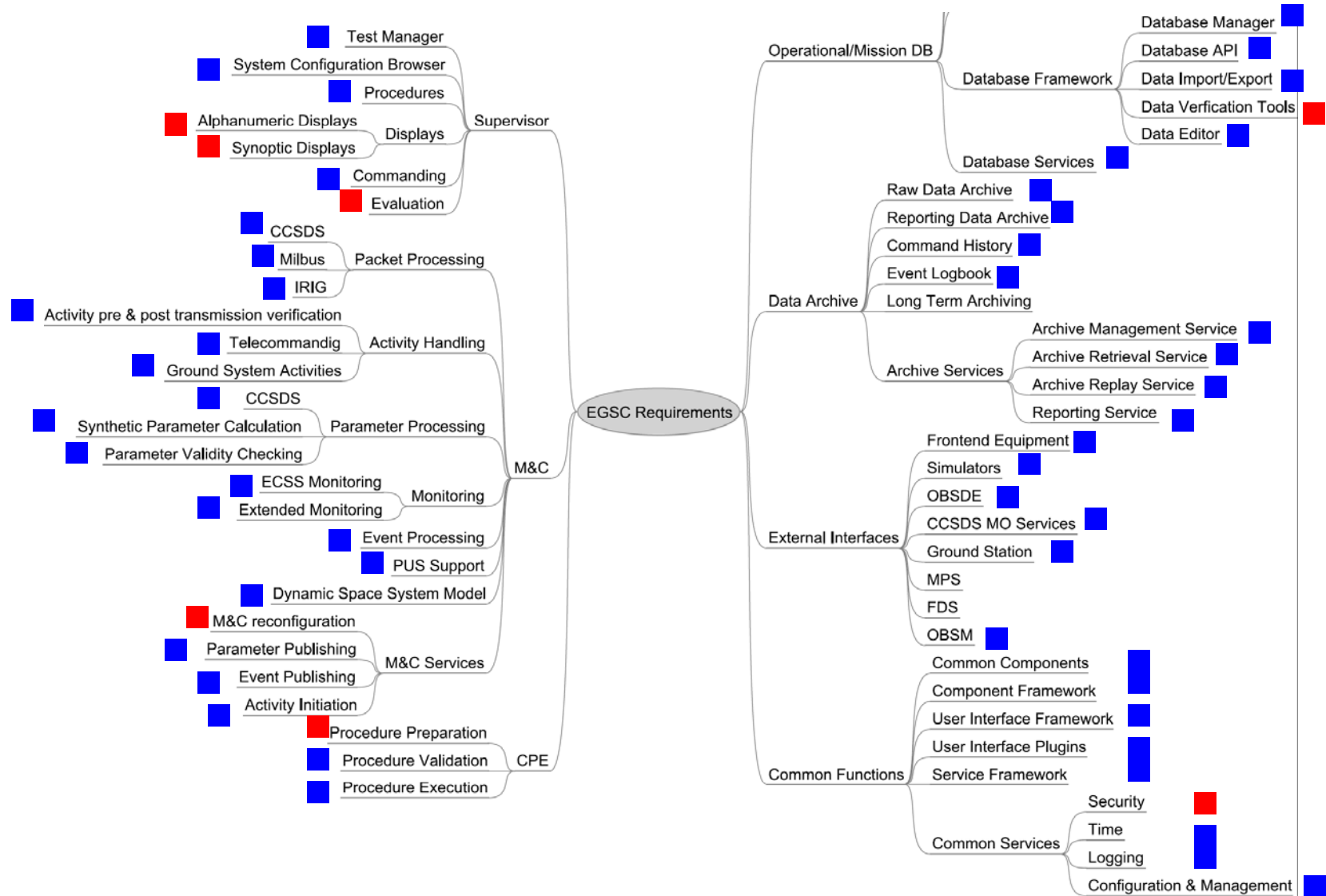
Common based  
code for key  
Functionality  
Library of functions  
Standardized interfaces





# Way Forward (4/4)

Common based code for key Functionality  
Library of functions  
Standardized interfaces



# Lessons Learned (1/2)

Reference  
Architecture,  
Data Models,  
Standard I/Fs



1. **KISS**
2. **Volume of work** too large and resources are minimal
3. Terminology, uses scenarios, data collection, processes, **reference architecture** is the way to go
4. Selection of an **architecture tool** is a must
5. You can not build a reference architecture without looking at real architectures of stakeholders legacy systems and their owned future evolution
  - a. Confidentiality is an issue
6. Involvement of **Mission Operations** is a must
7. Involvement of **System Developer** and **COTS vendors** is a must
8. **Joint Operations experience** is a must
9. **Discovery of Commonalities** across systems shall be a goal
  - a. Ref Architecture is at most derived from these commonalities

# Lessons Learned (2/2)

Reference  
Architecture,  
Data Models,  
Standard I/Fs



1. **One Industrial Architecture Integrator** managed only by one entity
2. WG co-ordinating reviews as **focal points** within their organizations
3. **Iterative process** (as SCRUMS / SPRINTS in AGILE methodology for SW development)
  - a. Start with one view at functional level (not at the deepest architectural level)
  - b. Agree
  - c. Produce additional views
  - d. Start with next level and continue iterating
4. **5 years elapsed time to produce Reference Architecture** for
  - a. Process is too slow (e.g. several members involved, scarce resources, long delays to start industrial contracts, etc.)
  - b. 6 meetings per year (2-3 M€total cost of this Phase)
  - c. MOC (as a whole, and concentrating then on MPS/FDS/M&C)
  - d. EGSE – Simulator – Test Supervisor
5. **Cultural differences** between Primes, Government Agencies and SMEs

# HARMONIZATION / HARMONISATION

## Conclusions



1. Challenges to overcome:
  - a. **Different interests** from National Agencies, EUROSPACE, Industries representing some delegations and ESA
    - Achieving **consensus** is a tedious process
    - Steering a Board with 20 members ????
  - b. **Seamless Transition** from legacy systems to new System
  - c. Capability of the stakeholder to **adapt** its owned **roadmap** to the Harmonisation Technology Dossier
  - d. **Continuous evolution of technology and standards**
  - e. Lack of **funds**
  - f. **Co-ordination** / Liaison with **other bodies**
    - CCSDS Architecture Framework, ECSS, OMG
  - g. **Co-ordination** with **other R&D** activities within stakeholders
  - h. **Schedule** too optimistic

Every group of stakeholders shall find its own way to **harmonize** / **harmonise** Ground SW Systems