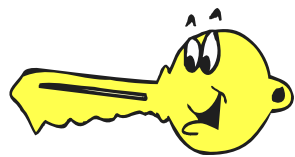


Mobile System Development: Amputation by Antenna (Almost)...

Suzanne M. Dawes, Milo E. Whitson
March 27, 2007

Agenda

- Introduction
- Mobile Ground Systems
 - Program Overview, Key Requirements
 - Case Study
 - Antenna Crush Zone

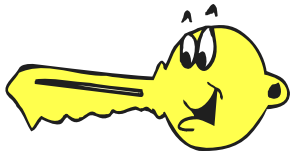


Key: *If anything can go wrong, it will.*

Acquisition Processes

- ***Getting more “bang for the buck”*** -

- Acquisition Reform
 - Competitive/parallel procurements
 - Abbreviated Statements of Work
 - Limitations on Standards
 - Contractor as Systems Engineer
 - Cost as an Independent Variable (CAIV)



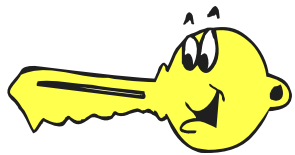
Key: *There is never time to do it right, but always time to do it over.*

Key: *Cheaper, better, faster = rework, rework, rework*

Key: *Cheaper, better, faster = choose any 2 of the 3*

Acquisition Reform: Challenges for Human Factors

- Concerns
 - HSI not adequately specified as need or contractual requirement
 - Government oversight changed to “insight”
 - Contractor has TSPR (Total System Performance Responsibility)
 - “Design by discovery”
 - Lack of stable review team
 - Contractor has limited expertise in HSI.
 - HSI success often relies on enlightened individual(s) on design team



Key: Technology is dominated by those who manage what they do not understand.

Program Overview

- System Design
 - Next generation Mobile Ground System
 - Maximize use of COTS and equipment from existing program
- Program Structure
 - Joint Product Office
 - Joint Prime Contractors
 - Multiple Key Subcontractors



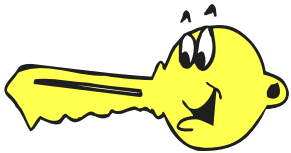
Key: *Success is defined by the customer, not by the architect/contractor*



Used by permission of Northrop-Grumman

Requirements of Interest

- Total Crew Size = 12
- No piece of equipment requires more than 3 person lift/carry (requirement became a goal)
- Specified setup/teardown timeline must be met to accomplish mission requirements
- MIL-STD-810 imposed (environmental)
- Must present no significant safety hazards

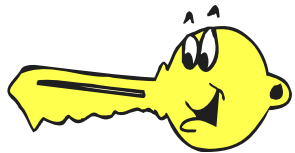


Key: No complex system can be optimum to all parties concerned. All parties do not have an equal vote.

Key: It is easier to match a system to the human that supports it, than the reverse

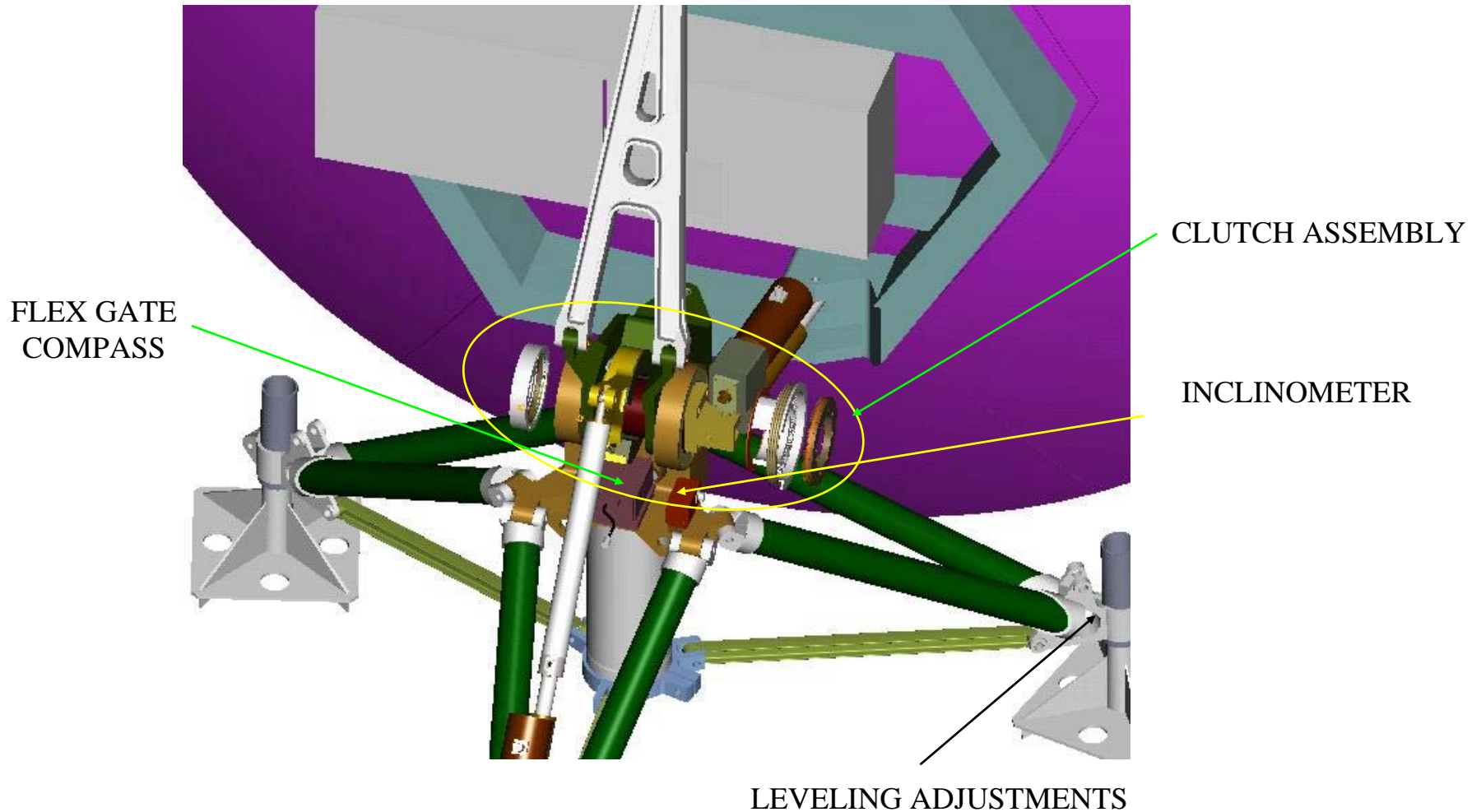
Human Factors Case Study

- Antenna Crush Zone



Key: The primary function of the design engineer is to make things difficult for the manufacturer and impossible for the operators

Pedestal/Positioner Preliminary Design Major Sub-Assembly Breakdown (Con't)



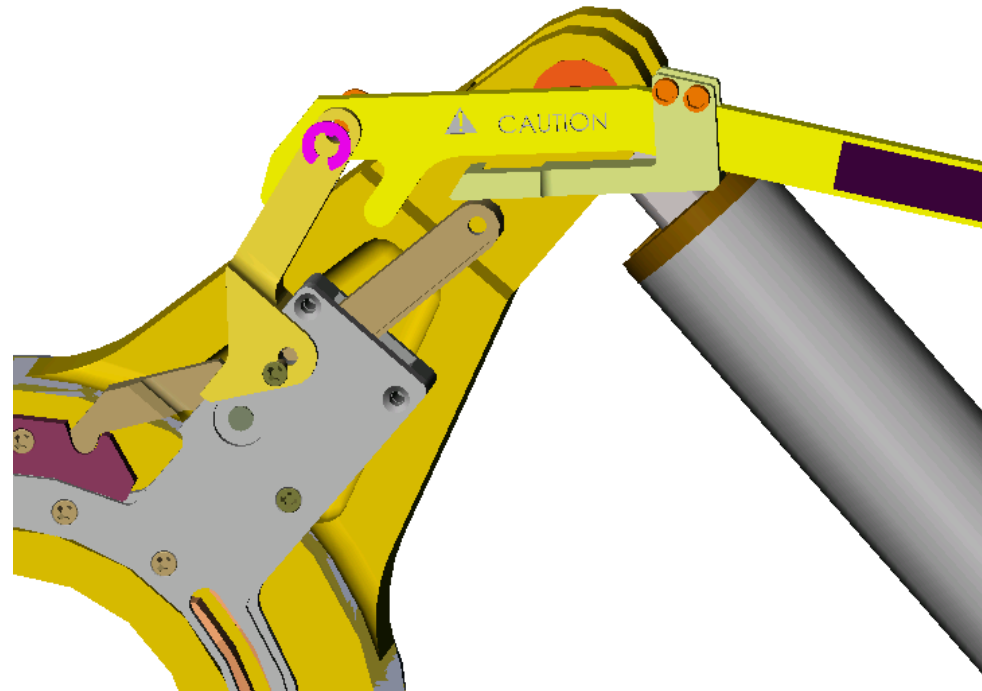
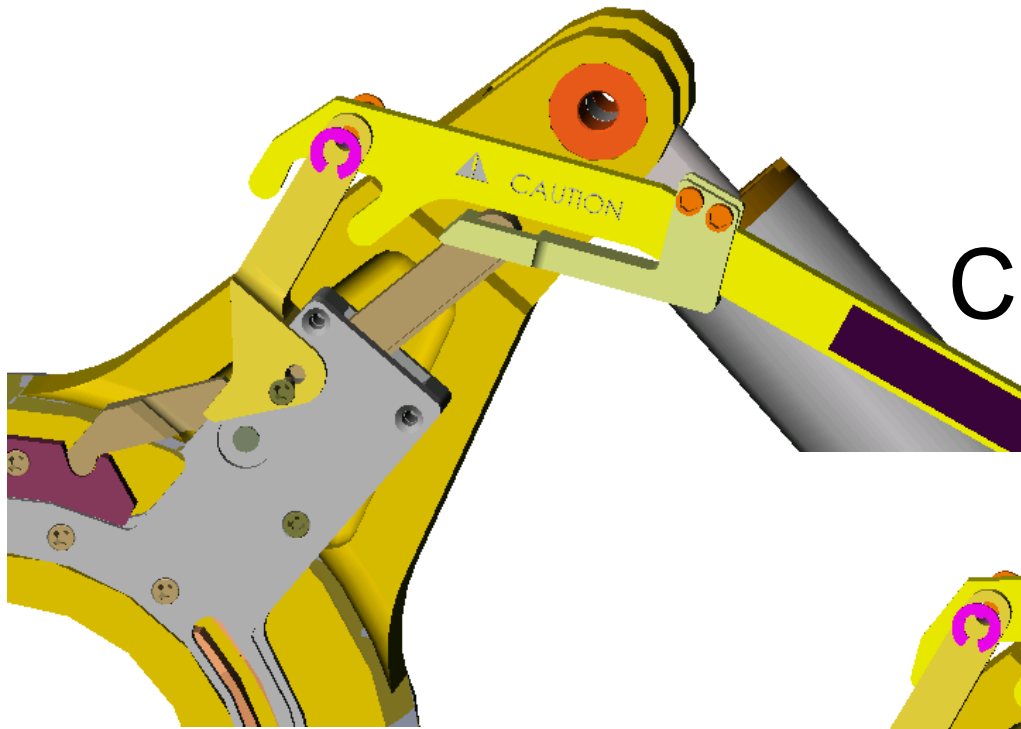
Rear view of the Pedestal Positioner



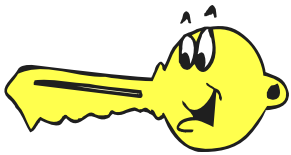
Proposed Clutch Mechanism



Second Modification of Clutch Mechanism



Lessons Learned - Clutch Assembly



Key: *Experience is the hardest kind of teacher. It gives you the test first and the lesson afterward.*

Key: *Pause and Reflect!*

Key: *In correcting system deficiencies and failures, it is important that all the participants know not only what happened and how it happened but why as well*

Key: *If you think you have a problem, the true magnitude of the problem is probably worse*

Key: *Safety problems are often found by the “Design by Discovery” approach*

Some Final Thoughts

- Design Trades are an inevitable part of the design process
- Human Factors/Safety personnel must be involved in the design process from the beginning
- The operational implications of a design decision must be taken into account
- Saving a few dollars in design by ignoring safety/human factors will often result in significantly higher lifecycle costs (training, logistics) and degradation of system performance

References

- Rehtin, Eberhardt (1991). Systems Architecting: Creating & Building Complex Systems, Prentice Hall, Upper Saddle River, NJ.
- Rehtin, Eberhardt and Maier, Mark W (1997). The Art of Systems Architecting. CRC Press, Boca Raton Florida.
- PDR, CDR Presentations
- Murphy's Law Web Site: www.fileoday.com/murphy