

# ***Ground System Architectures Workshop***

Leaping into New Space:  
How to Leverage and Integrate  
with Traditional Aerospace

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February 26–29, 2024  
Renaissance Los Angeles Airport Hotel  
Classified Session—February 29, 2024

**Working Group F Outbrief****Space Enterprise Integration to advance  
U.S. Capabilities: Strategic Framework  
and High-Profile Commercial Use Cases****Lori Gordon and Ron Birk,  
The Aerospace Corporation****February 29, 2024**

# Space Enterprise Integration Panel and Objectives

Focus - government leveraging commercial solutions for national missions with emphasis on integrating data/systems/networks with and among owners and operators – all in the national interest.

High profile commercial use cases:

- Ground Networks for Space Communications
- LEO and Cislunar Space Domain Awareness
- Space Logistics / On-Orbit Servicing for National Missions

The leadership panel:

- Dr. Claire Leon, Director, Space Systems Integration Office, SSC
- Mark Quinn, Chief Executive Officer, Willis Towers Watson, Global Inspace
- Randy Kendall, Vice President Launch, Missiles, and Mobility, The Aerospace Corporation

## Panel



**Dr. Claire Leon**



**Mark Quinn**



**Randy Kendall**

# Key Points

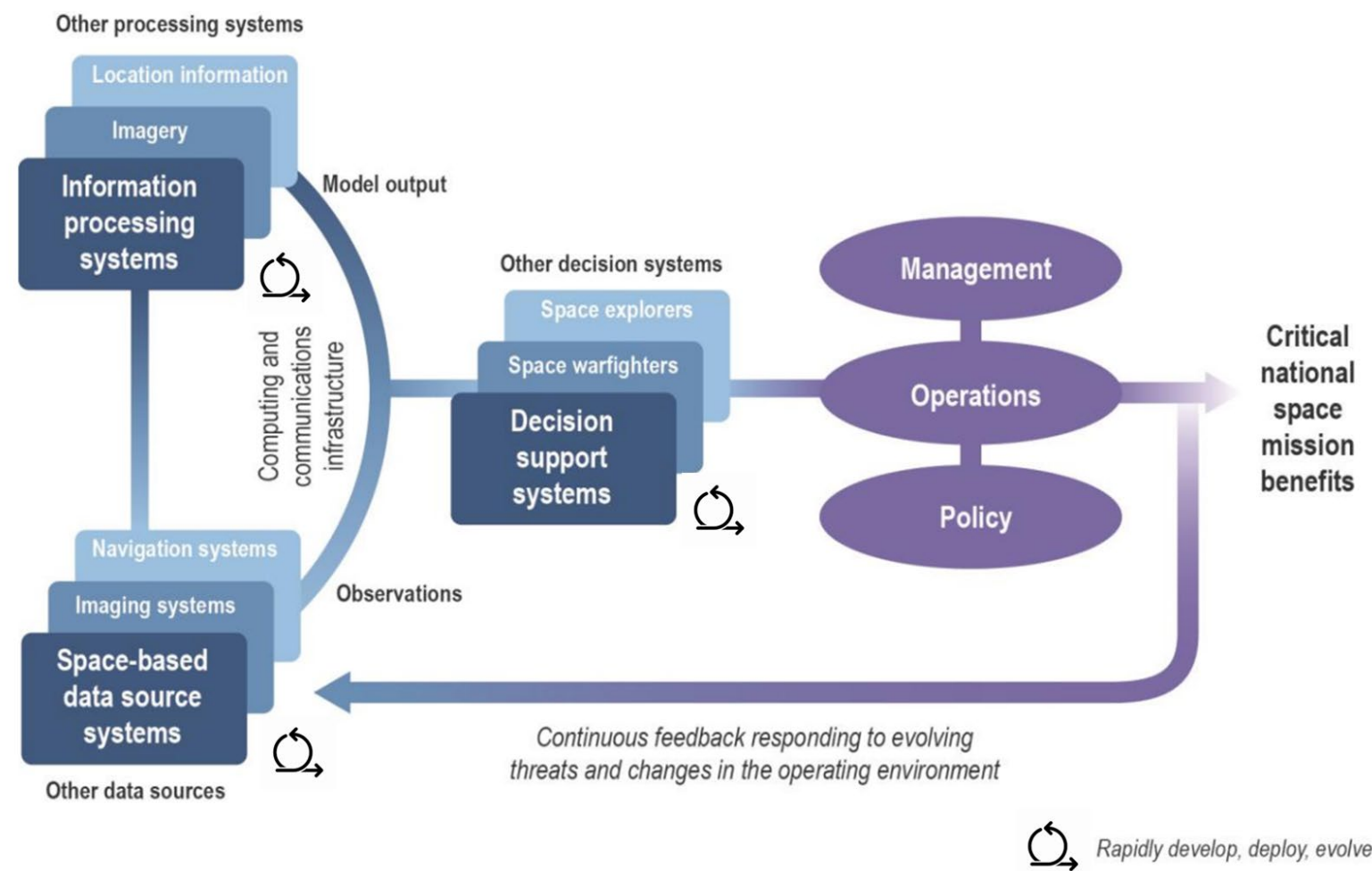
## Aligning Information across Enterprise to Inform Decisions for Stakeholders

- Part 1: Panel comprised of Acquirer, Insurer, and Integrator highlighted plans and progress for integrating commercial solutions, with use cases, to advance U.S space capabilities in the national interest.
- Part 2: Town hall meeting captured information on best practices and challenges to achieve space enterprise integration going forward.

### Key Points

- Interdependence across space ecosystems
- Testbeds and Proving Grounds to build confidence and trust
- Business Cases for sustainable services and solutions

Working Group F



# Conclusions

## Attendee input to 3x3 matrix informing Enterprise Integration going forward

### Ground Networks for Space Communications

- Synchronization across systems
- Standards – intersatellite links – OTC (unclass) SDA standard starting to be adopted – likely 2 standards (networking and orchestration)
- IEEE / ISTO digitization interface standards
- Mobile ad hoc networks / adaptation to high latency

### Interdependencies Across Space Systems

- Reference ComSatCom TB&PG
- TB&PG awareness, coordination, and partnering recommended
- Develop a bank of authoritative sources of truth (ASOTs)
- Engage UARCs, FFRDCs, DoD & Civil Digital Engineering teams
- Do we need a champion?
- Recognize acquisition leads' vision for multiple test ranges
- ISAM State of Play Appendix 9 lists 50 TB&PGs
- Commercial test beds for weather – resurrect CRADA engagements

### Testbeds & Proving Grounds to Build Confidence & Trust

- Focus on national level capabilities - fund fewer widgets to close the C2 business case
- SDA published OTC standard recommended by industry (Consultative Committee for Space Data Systems (CCSDS), others)
- Standards are key to affordability, integration, interoperability – look at aspects to focus on toward interoperability
- NRO Commercial Systems Program Office (CSPO) strategic commercial enhancements program engages/supports range of business cases

### Business Cases for Sustainable Services and Solutions

### LEO and Cislunar Space Domain Awareness

- Synchronization across LEO, GEO and out to Cislunar
- Implementation plans Comm & Nav
- Integration across agencies to include timing standard
- Adopt Open Source, Blockchain, and Zero Trust methodologies
- Ensure continuous authority to operate (C-OTA) via continuous patching

- Digital engineering ecosystem SimCislunar
- Explore more in 3GPP and WIFI on the moon
- Lunanet/Lunar Comm Relay and Nav Systems (LCRNS) test set
- Who would use these – primes or startups? Cost considerations as well as IP – marketing initiative as well as protocols/procedures/interoperability
- Establish governance model (benchmark use of Space ISAC)
- Make Space Digital Ecosystem and Integration (SpaceDEN) classified testbed to perform live simulations available to small commercial companies

- Start tracking protocols, methodologies
- Timing and ranging
- Establish common semantic ontology among agencies
- Leverage NASA Moon to Mars strategy
- Expand commercialization of non-earth imagery
- Demand for commercial in cislunar, but no real business case for experimental capabilities to date
- Use CORDS to track and manage space debris
- NRO CSPO strategic commercial enhancements program

### Space Logistics / On-orbit Servicing for National Missions

- Synchronization between spacecraft and systems
- CONFERs advancing ISO 24330 (2022) and AIAA S-155, S-157, and S-158
- USSF IEEE standards
- Explore Licensing agreements
- Accessing and using data
- Expand use of Prototypes in response to demand signal

- Apply Edge Node TB&PG for ISAM AI for RPO/OOS
- Mission Extension Vehicle (MEV) Space logistics / docking / RPO / refueling (ATK as well as SDL)
- NRL space robotics lab
- AFRL space robotics lab
- Who would use these – primes or startups? Cost considerations as well as IP
- National ISAM Strategy and implementation plan raises point on use of TB&PG

- End user license agreements for commercial reconnaissance
- Must anchor delivery in operational requirement
- MDA/NRO/other mission owners who have requirements must document operational capability
- Establish policy for improved behavior/responsible use (NSC)
- Currently may not be a business case or a vision and strategy for experimental ISAM – who leads/drives?
- Gen Purdy – 'assured access to space' ideated on a space mobility command – anchor tenant relationship needed?
- Leverage NASA Consortium for Space Mobility and ISAM Capabilities (COSMIC)

# Conclusions *EXAMPLE INPUTS*

Attendee input to 3x3 matrix informing Enterprise Integration going forward

## Ground Networks for Space Communications

## LEO and Cislunar Space Domain Awareness

## Space Logistics / On-orbit Servicing for National Missions

Interdependencies  
Across Space  
Systems

- Integration of space network entities present new challenges to the implementation of conventional routing protocols, resource management, and mobility management
- Impacting the integrity of communications is the frequent handoff between satellites and air/ground networks and routing and link security

- Supply chain interdependencies across numerous sectors (transportation, critical manufacturing, energy) must be more visible and coordinated to reduce sourcing/logistics/security concerns

- Coordinate plans and schedules for on-orbit development across the interagency and with commercial

Testbeds & Proving  
Grounds to Build  
Confidence & Trust

- Develop TB&PG with high fidelity, operationally relevant environment for mission management, C2 testing, bidirectional space to ground communications, anomaly resolution, and anomaly scenario development

- Distribute results of testbeds to users beyond those investing in testbeds – for example, users who are looking to demonstrate similar capabilities or in tangential sectors

- Enhance the orbital simulation environment via in-orbit simulation robots benefitting from digital twin capabilities, which act as a proxy for the space environment and enable testing in the virtual world

Business Cases  
for Sustainable  
Services and  
Solutions

- Environmental, Social, Governance (ESG) concepts for ground networks must go beyond controlling orbital debris risk, and actively avoiding collisions to include redundancy and the capability of removing spacecraft from orbit

- Develop novel technologies to increase spacecraft endurance

- Establish the value chain