

From Mission-Centric towards Infrastructure-Centric Processes and Services

Ground System Architectures Workshop 2021

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At ESOC ground systems are developed by re-using generic implementations designed and maintained to support the common needs of our mission model. This approach has demonstrated to provide many benefits:

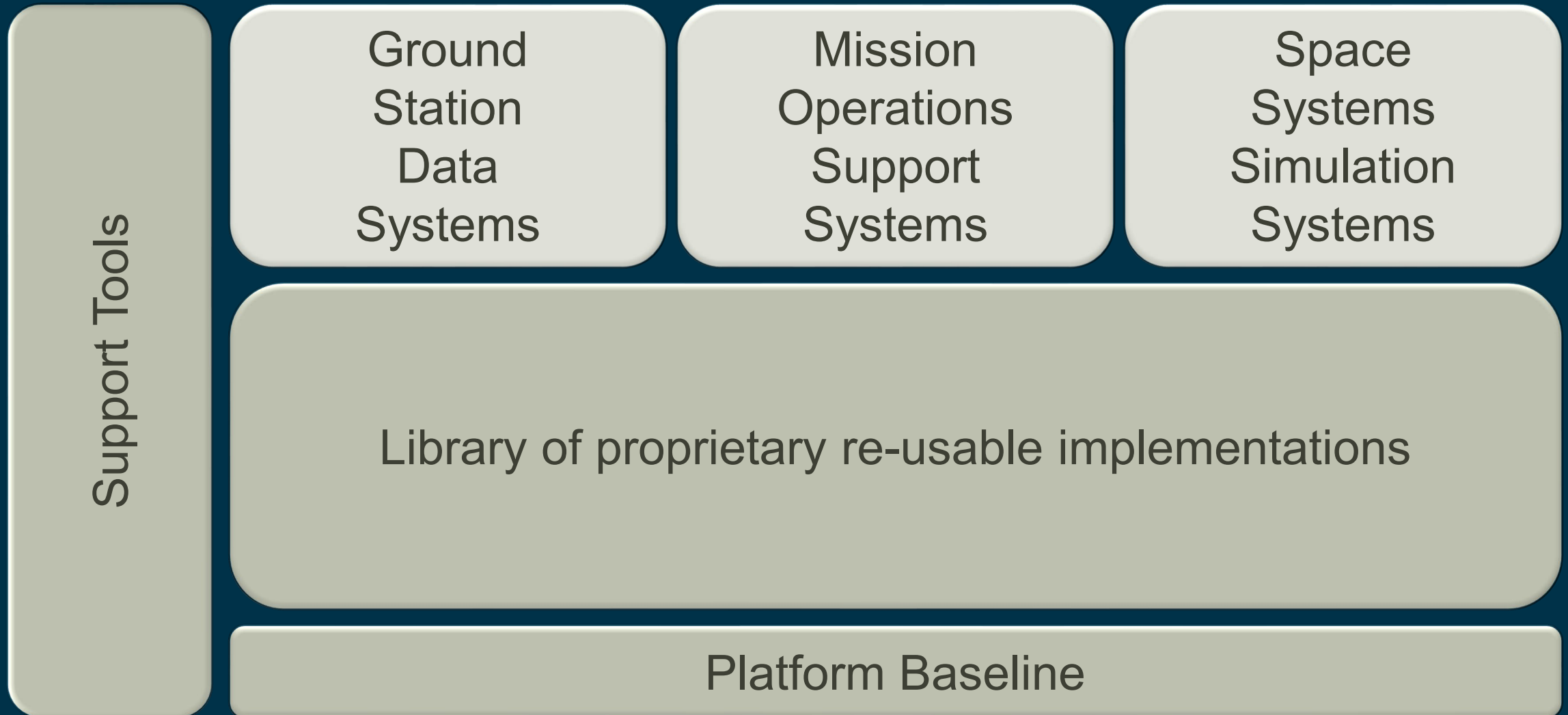
- Cost, delivery time and risk reductions for new missions
- It promotes commonality across missions
- It supports capturing the operational culture/knowledge of an organisation

The current generation of re-usable software implementations is functionally rich, able to support all categories of missions and operationally mature

“

"The arrogance of success is to think that what you did yesterday will be sufficient for tomorrow."

willam pollard



The current approach is based on '**Mission-centric**' lifecycle of engineering processes. This prevents the full exploitation of the benefits enabled by the level of commonality achieved across missions, due to:

- Lack of strict layering in implementations and associated governance
- Replication of effort in the set-up and execution of engineering processes (in particular integration and validation)
- Need of maintaining highly specialized expertise in multiple and diverse teams
- Unaffordable efforts to implement a coherent strategy to tackle obsolescence and security threats
- Problematic support of low-cost missions

- Significant expansion of the **Middleware infrastructure** shared by the operational teams
- Set-up of coherent **Environments** supporting the engineering and operations processes for all missions
- Provision of applications supporting multiple targets at various degrees of '**Multi-Missionisation**'

Ground Assets
Operations

Space Assets
Operations

Multi-Mission Applications

Common Environments

Control Centre Infrastructure

- Definition of centre-wide governance based on a clear separation between **Common** and **Target specific** processes
- Set-up of stakeholders '**Communities**' looking after the various layers of re-usable products
- Design and implementation of highly automated **DevOps Processes** supporting the full lifecycle (from system design up to operational validation and deployment)

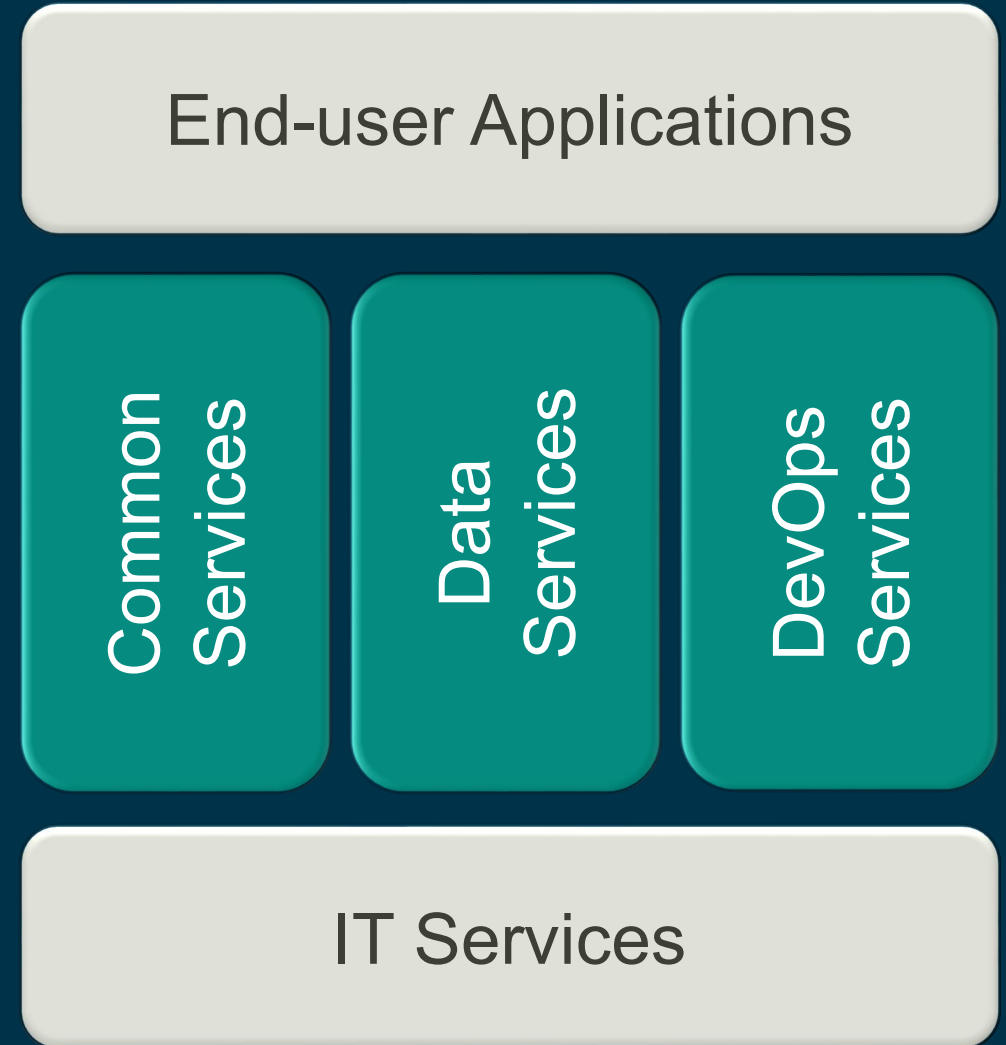
Target Systems

Common DevOps
Processes

Layered 'Community based'
Governance

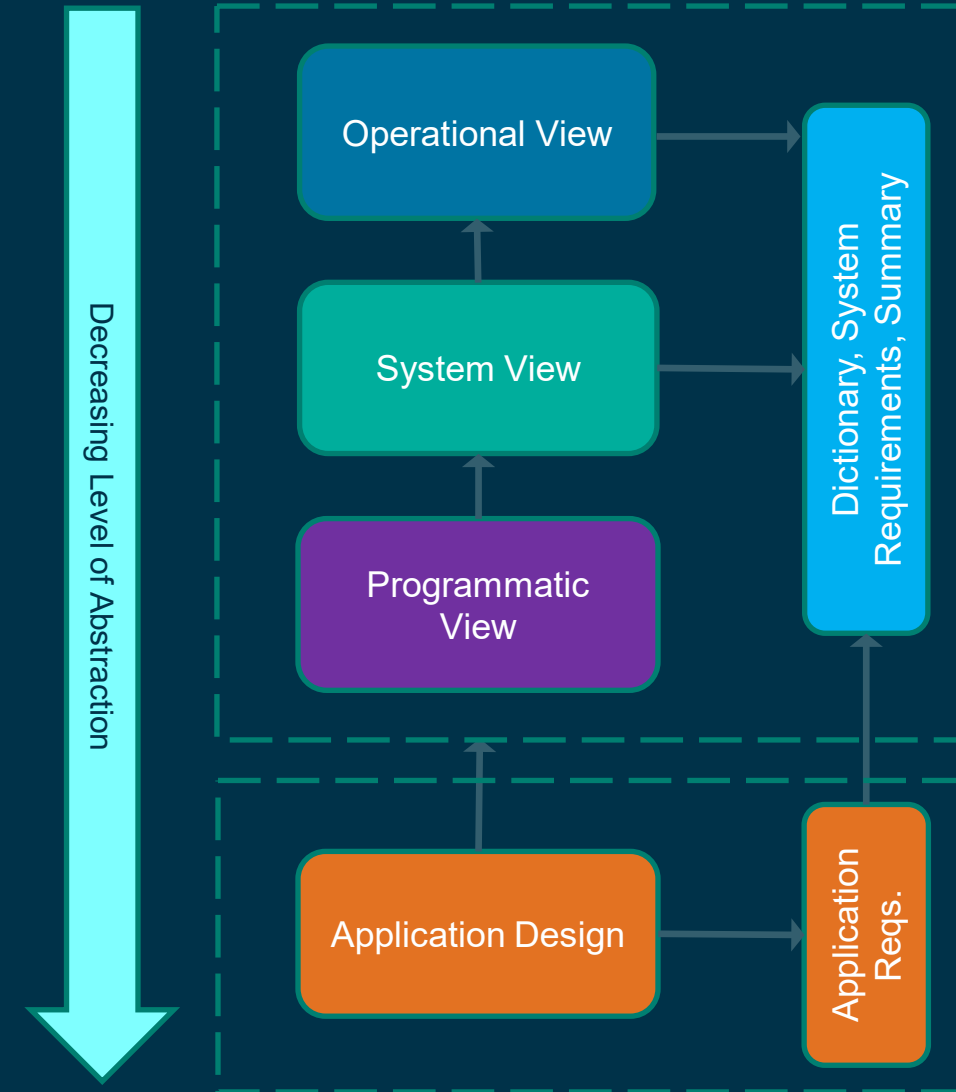
Re-usable Proprietary and
3rd Party Products

- Set-up and provision of '**Services**' for:
 - **DevOps** supporting off-line processes
 - Data Services supporting storage, retrieval and transfer of operational data
 - **Common Services** providing cross-cutting functions at run-time
- Shared services will be focused on specific functions/processes and be responsible '**End-to-end**' (i.e. covering all related activities, from software development up to operational support)



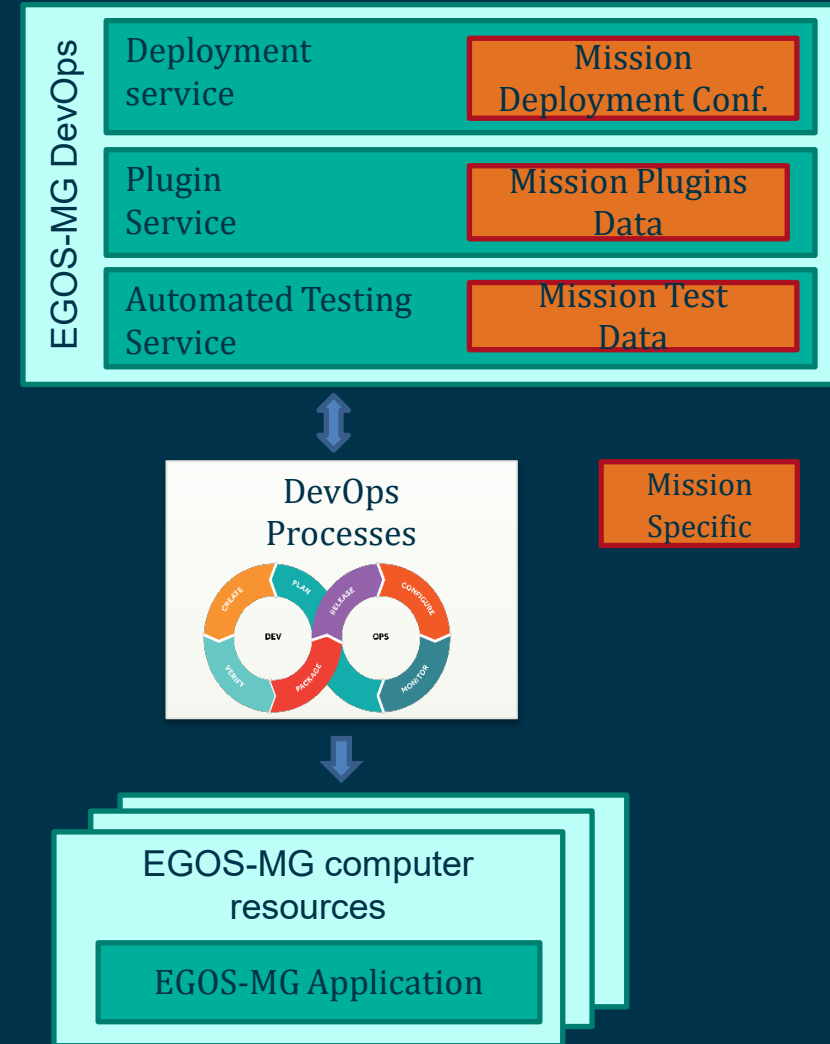
Model Based Engineering Approach

- EGOS-MG adopts a model rather than documentation centric approach to the system level specification and design
- The model captures the system from different viewpoints, each addressing different stakeholder concerns (i.e. user needs, system solutions, system evolution and delivery)
- Based on Unified Architecture Framework (UAF) concepts - <https://www.omg.org/uaf/>
- System level specification is elaborated and refined by application requirements and designs



Common Processes

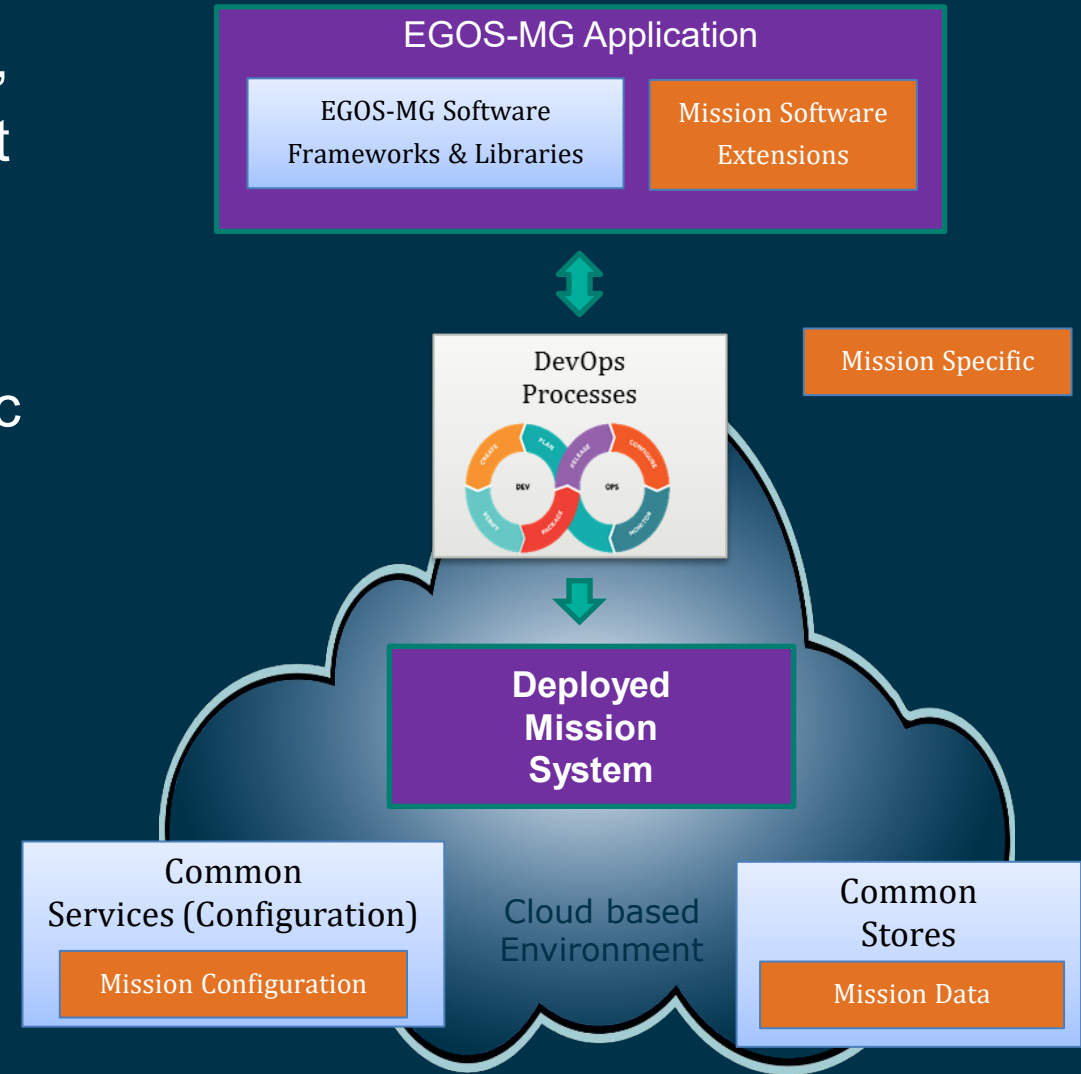
- EGOS-MG adopts DevOps approach; a set of practices that combines software development (Dev) and operations (Ops)
- DevOps shortens the systems development life cycle with continuous delivery and high quality
- Provides a common platform to design, develop, test, deploy and operate software applications
- Delivery pipelines streamline the flow from “developing software” to “using software”
- Automated deployment brings a repeatable, reliable process for installing software artefacts and applying configuration and tailoring



Application Software Customisation

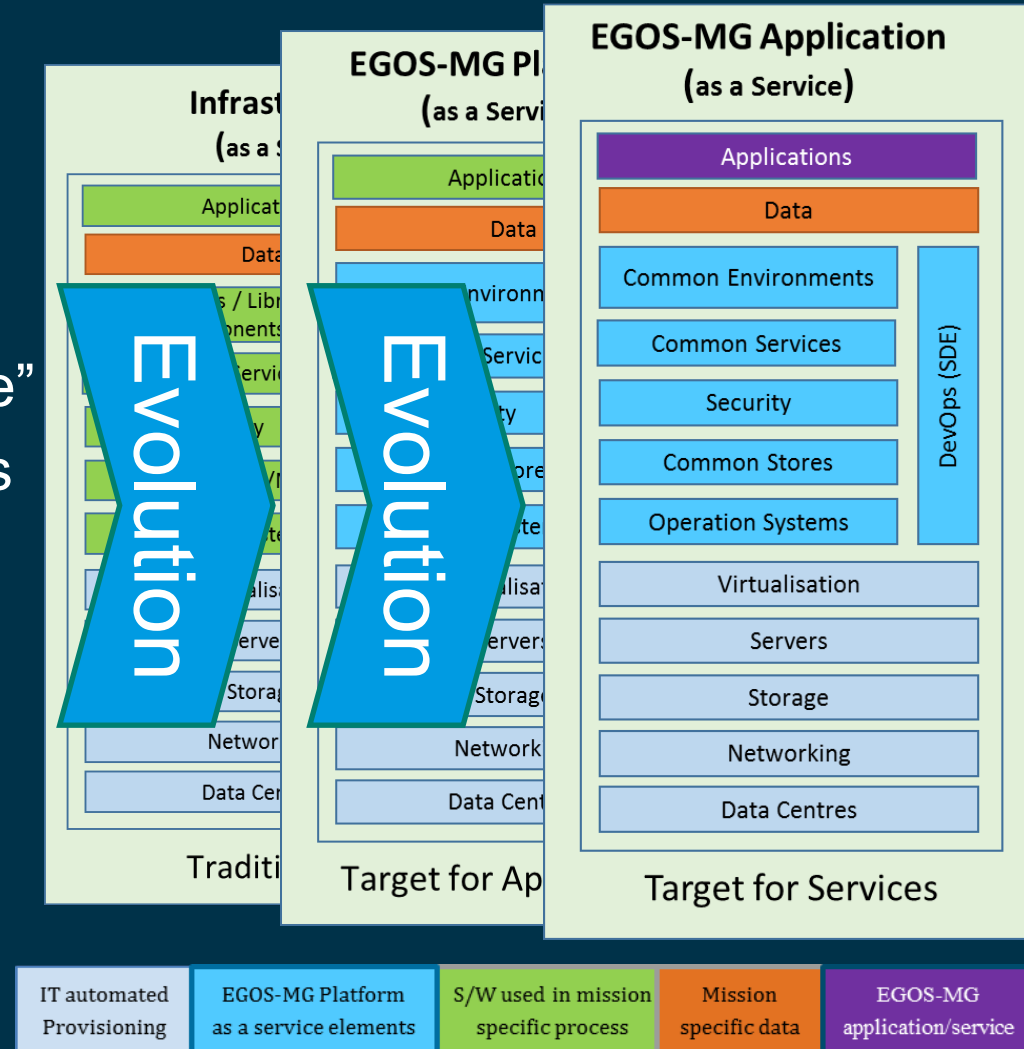
Goal of “EGOS-MG Applications as a service” stage, requires common customisation approach to support mission specific functions

- EGOS-MG application composed from common frameworks and libraries with thin mission specific extension layer (if any)
- Clear separation of application logic from mission data, allowing the application restart using any dynamically allocated computer resource but at a known consistent state
- Clear separation of application configuration managed by common configuration service

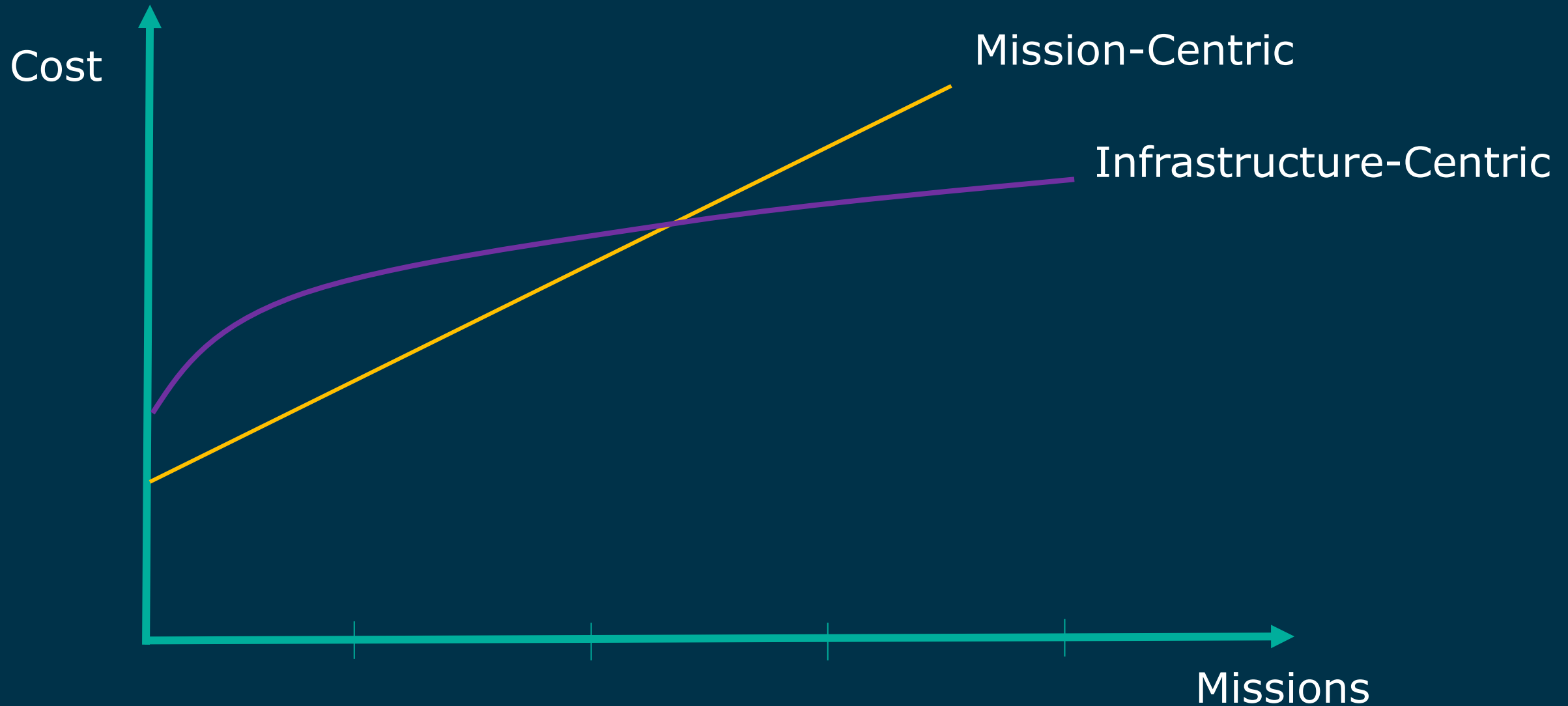


Evolution to Services

- The first stage of evolution to “IT Infrastructure as a Service” is being realized with existing systems and covers the complete transparent provisioning of the IT services
- The second stage “EGOS-MG Platform as a Service” provides a service covering the elements of DevOps pipeline, EGOS-MG Common services, EGOS-MG Common stores and EGOS-MG Common environments
- The final goal is the “EGOS-MG Applications as a service” stage, where the application layer is also provided as a service. Special considerations are required for mission customisation



Systems Set-up and Operating Costs



Conclusions

The EGOS-MG Project at ESOC aims at a radical change in the way that mission systems are managed (from 'Mission-centric' towards '**Infrastructure-centric**')

This revolution is expected to take place in logical steps:

- From 'Dedicated' towards '**Shared**' Resources
- From 'Generic' towards '**Common**' Products
- From 'Functions and Processes' towards '**Services**'

A cultural shift from 'My mission' to '**Our assets**' is required.
This is the biggest challenge

The expected benefits in the medium-long term are significant and justify the relevant efforts and up-front investments



The best way to predict your future is to create it

Abraham Lincoln

We would like to acknowledge the excellent work of all the
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Mauro Pecchioli (ESA), Anthony Walsh (ESA)

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